



ST. ANDREW'S
MISSION HOSPITAL

LET YOUR LIGHT SHINE!

Let your light so
shine before men,
that they may see
your good works,
and glorify your
Father which is in
heaven.

Matthew 5:16



ANNUAL REPORT 2017

CONTENTS

- 03. | Introduction of SAMH
 - SAMH Vision and Mission
 - SAAC, SACH, SAL & SANH Mission Statements
- 05. | President's Address
- 07. | Review of Services
- 13. | Board of Management
- 15. | Management Committees
- 16. | Other Committees
- 17. | Administration Staff
- 18. | Corporate Governance
- 19. | Reserves Policy
- 20. | Conflict of Interest Policy
- 22. | Whistleblowing Policy
- 23. | Acknowledgment of Donations
- 43. | Acknowledgment of Gifts and Services Rendered
- 51. | Financial Statements

Introduction



ST. ANDREW'S MISSION HOSPITAL

The St. Andrew's Medical Mission was founded in 1913 by Dr. Charlotte Ferguson-Davie. In 1934, St. Andrew's Mission Hospital was incorporated by an Act of Parliament under the St. Andrew's Mission Hospital Ordinance. Presently, St. Andrew's Mission Hospital is a voluntary welfare organisation and an approved Institution of Public Character.

St. Andrew's Mission Hospital provides health and social care, training and educational services through: St. Andrew's Autism Centre, St. Andrew's Community Hospital, St. Andrew's Lifestreams, St. Andrew's Mission Hospital Clinics, St. Andrew's Nursing Home, and St. Andrew's Senior Care.

OUR VISION

To be a light in a dark place, that ignorance would be replaced by knowledge and understanding; physical distress by comfort and healing.

OUR MISSION

To meet the holistic healthcare needs of the underserved and the disadvantaged by ministering to their physical well-being as well as their emotional, social and special needs.

ST. ANDREW'S AUTISM CENTRE

Its vision is, enabling people with autism to lead dignified and meaningful lives. Its mission is: enriching the lives of people with autism and their families through quality education, training and care, distinguished by Christian love and compassion.

ST. ANDREW'S COMMUNITY HOSPITAL

To provide medical services characterised by Christian love and compassion to all in need, regardless of race, religion or socio-economic status.

ST. ANDREW'S LIFESTREAMS

Through God's grace and truth, we facilitate healing, restoration and holistic health in people's lives so that people can realise wholeness through a multi-level network of caregivers in the church and community.

ST. ANDREW'S NURSING HOME

To be a safe place that guides and lights up the life journey of each patient with love, healing and hope.

Unique Entity Number:
T08CC3017C

IPC Status (General Fund):
HEF0036/G

Address:
8 Simei Street 3, Singapore 529897

Bankers:
Development Bank of Singapore Limited,
Hongkong and Shanghai Banking Corporation Limited,
United Overseas Bank Limited,
Hong Leong Finance Limited

Auditor:
KPMG LLP

President's Address



1 Ms. Alison Sim Lei Choo (fourth from right), Director of Nursing, St. Andrew's Community Hospital, was awarded The President's Award for Nurses 2017, together with 4 other recipients at the Istana. 2 Ms. Joan Pereira, Member of Parliament for Tanjong Pagar GRC and Advisor to Henderson-Dawson Grassroots organisations, engaging a St. Andrew's Nursing Home (Queenstown) resident during its Open House. 3 Residents at St. Andrew's Nursing Home (Henderson) engaged in a therapy session. 4 Mr. Alan Ng, Healthcare Assistant, St. Andrew's Nursing Home (Buangkok), received the Healthcare Humanity Award (Honorable Mention) from Guest-of-Honour President Tony Tan Keng Yam at the Awards Ceremony. 5 Rusydi received the Lee Kuan Yew Exemplary Student Award from Mr Ong Ye Kung, Minister for Education (Higher Education and Skills), at Ministry of Education's Special Awards Ceremony. 6 St. Andrew's Senior Care team which runs the senior care centres at Henderson, Kampong Glam, Queenstown and Tampines.

2017 marked St. Andrew's Mission Hospital's (SAMH's) 104 years of serving the community! Over the years, God, as our shepherd and fortress, has led us in setting up new services to meet growing societal needs and enabled us to overcome challenges encountered in growing His ministry of care. Indeed, this is a testament of 2 Corinthians 12:9, "But he said to me, "My grace is sufficient for you, for my power is made perfect in weakness." Therefore I will boast all the more gladly of my weaknesses, so that the power of Christ may rest upon me."

THE RIPPLE EFFECT OF GOD'S LOVE

We give thanks to God for His blessing upon our staff and clients.

One shining example is Rusydi, a 15-year-old St. Andrew's Autism School (SAAS) student. When he came to SAAS in 2009, he was very reserved and hardly interacted with anyone. Three years later, he opened up, leading the school in daily assembly and helping his teachers and fellow classmates in lessons. Last year, he was one of the 20 recipients of the inaugural Lee Kuan Yew Exemplary Student Award, which recognises Special Education students who have risen above their challenges and are exemplary role models.

Mr Alan Ng, Healthcare Assistant, St. Andrew's Nursing Home (SANH) (Buangkok), was awarded the Healthcare Humanity Award (Honorable Mention) 2017 and Ms Alison Sim, Director of Nursing, was awarded the President's Award for Nurses 2017, in recognition of their commitment and service characterised by Christian love. Alan's achievement itself is a testimony to the ripple effect of God's love. Alan had battled mental health issues for over 10 years. With love and support from friends, family and professionals from Singapore Anglican Community Services (Hougang Care Centre and Employment Support Services) and the Institute of Mental Health, he recovered. Tapping on his own experience, he now helps residents at SANH (Buangkok). Under his compassionate and loving care, residents who were non-communicative, wheelchair-bound and deemed challenging to be cared for regained their lost functions and experienced an enhanced quality of life.

CARING FOR THE SENIORS

By 2030, we expect 1 in 5 Singaporeans to be above the age of 65. Marking SAMH's foray into providing integrated long-term care service with integrated residential care (including dementia care), centre-based day services and home care services for the elderly, SANH (Henderson) and SANH (Queenstown) started operations in 2017. A senior care centre is also co-located with each nursing home to serve the elderly residing in the vicinity.

In addition, St. Andrew's Community Hospital (SACH) also started operating another senior care centre - St. Andrew's Senior Care (Tampines) at Our Tampines Hub.

THE ABOUNDING WORK OF THE LORD

We will continue to go the extra mile in serving the community for the Lord. We thank God for blessing us with dedicated staff and volunteers, individuals, corporations, business associations, philanthropic groups and foundations as well as parishes who partner us in our work. Thank you for your hard work, generous contributions, and for blessing us with your support, prayers, advice and financial assistance.

May we always put our hope in God, trusting that our work for the Lord, done in His will and power, will succeed and bring about what God wants to accomplish for His glory and for our joy. (*"Therefore, my beloved brothers, be steadfast, immovable, always abounding in the work of the Lord, knowing that in the Lord your labor is not in vain."* 1 Corinthians 15:58)

May God continue to be our compass and define our purpose as we remain steadfast in serving in His ministry of care!

+ Rennis Singapore
Bishop of Singapore,
President, St. Andrew's Mission Hospital

Review of Services



1 In May 2017, 190 St. Andrew's Community Hospital staff were honoured for their dedication and excellence in patient care at the Eastern Health Alliance Caring Awards ceremony. 2 Mr. Sam Tan Chin Siong, Minister of State (Prime Minister's Office, Manpower and Foreign Affairs) and Member of Parliament (Radin Mas Constituency) with the Radin Mas community organised "Project Sunshine" on 18 November 2017, which saw families and friends bringing sunshine to St. Andrew's Nursing Home (Henderson) residents through songs, games, a magic show, balloon sculpting and delectable food. 3 Encouraging and empowering seniors to perform daily tasks such as picking up their own beverage for afternoon tea at St. Andrew's Senior Care (Tampines). 4 An art creation by St. Andrew's Nursing Home (Buangkok)'s residents was featured in the Agency of Integrated Care Sensory Calendar 2018. The calendar focused on the uniqueness of using art to express thoughts of persons with mental health issues who may lack cognitive skills to express themselves properly. 5 St. Andrew's Nursing Home (Queenstown) received its first resident on 17 April 2017. 6 Mr. Andrew Goh, Vice President, St. Andrew's Mission Hospital, and Mr. Dennis Ang, Chief Executive Officer, St. Andrew's Autism Centre (SAAC), presented Dr. and Mrs. Yong with a painting entitled "Joyful Shells" as a token of appreciation at Celebration 90 Gala Charity Wine Dinner and Auction. The artwork was painted by Mr. Andrew Tan, a Day Activity Centre client, under the guidance of an art teacher at SAAC. 7 St. Andrew's Senior Care (Queenstown) clients enjoying the brightness of the day within the comfort of an indoor garden. 8 Counselling remains an important component of St. Andrew's Lifestreams (SAL). SAL aims to provide a safe and secure haven for people who may be struggling with various issues that hinder them from living life to the fullest. Its therapeutic services include Generic Counselling, Marriage Preparations, Art Therapy, Play Therapy and Theraplay. 9 Mr. Chee Hong Tat, Senior Minister of State for Health (centre), Bishop Rennis Ponniah, President, St. Andrew's Mission Hospital (second from right) with St. Andrew's Nursing Home (Henderson) residents as well as St. Andrew's Senior Care (Henderson) clients and staff.

THE WORK OF OUR HANDS



ST. ANDREW'S AUTISM CENTRE (SAAC)

216 STUDENTS ENROLLED AT ST. ANDREW'S AUTISM SCHOOL

86 CLIENTS ENROLLED AT THE DAY ACTIVITY CENTRE



ST. ANDREW'S COMMUNITY HOSPITAL (SACH)

SACH'S INPATIENT REHABILITATION AND SUB-ACUTE CARE SERVICES ARE CURRENTLY BEING PROVIDED THROUGH 238 BEDS ACROSS 9 WARDS.

2,842 INPATIENT ADMISSIONS

9,144 OUTPATIENT CLINIC ATTENDANCES

5,422 HOME CARE SERVICE VISITS

23,504 DAY REHABILITATION CENTRE ATTENDANCES



ST. ANDREW'S NURSING HOME (HENDERSON)

STARTED OPERATIONS IN FEBRUARY 2017

SERVING 218 RESIDENTS



ST. ANDREW'S NURSING HOME (QUEENSTOWN)

STARTED OPERATIONS IN APRIL 2017

SERVING 197 RESIDENTS



ST. ANDREW'S NURSING HOME (BUANGKOK)

SERVING 300 RESIDENTS



ST. ANDREW'S SENIOR CARE (JOY CONNECT)

170 CLIENTS SERVED EACH MONTH

12,756 DAY CARE ATTENDANCES

6,012 DAY REHABILITATION ATTENDANCES



ST. ANDREW'S SENIOR CARE (TAMPINES)

STARTED OPERATIONS IN SEPTEMBER 2017

94 CLIENTS SERVED EACH MONTH

627 DAY CARE ATTENDANCES

336 DAY REHABILITATION ATTENDANCES



ST. ANDREW'S SENIOR CARE (HENDERSON)

STARTED OPERATIONS IN MAY 2017

60 CLIENTS SERVED EACH MONTH

2,396 DAY CARE ATTENDANCES

462 DAY REHABILITATION ATTENDANCES



ST. ANDREW'S SENIOR CARE (QUEENSTOWN)

STARTED OPERATIONS IN NOVEMBER 2017

30 CLIENTS SERVED EACH MONTH

230 DAY CARE ATTENDANCES

20 DAY REHABILITATION ATTENDANCES



ST. ANDREW'S LIFESTREAMS (SAL)

25 PROFESSIONAL PROGRAMMES CONDUCTED

OUR ACHIEVEMENTS

ST. ANDREW'S AUTISM CENTRE (SAAC)

SAAC continued to grow in 2017, with its school and Day Activity Centre (DAC) enrolment increasing respectively by 13.1% and 14.7%. Maintaining an optimum teacher/coach-to-student/client ratio, total staff strength grew by 11.0%.

2017 began with a major fundraising event initiated by Dr NK and Mrs Melina Yong that brought in more than \$1.1 million (after costs) for the Adult Disability Home (ADH) that SAAC is co-developing with the Ministry of Social and Family Development and will operate from 2019.

Key SAAC Milestones:

- **Collaboration with SilkAir** SAAC's Colours Project tote bags were sold on SilkAir flights and its online store Sky Shop through the year-long collaboration.
- **Celebration 90 - Charity Gala Wine Dinner and Auction, and Wine Tasting Masterclasses** Attended by about 350 dinner guests and 100 wine enthusiasts, the event raised more than \$1.1 million for the upcoming residential facility for adults with autism.
- **Autism Advocacy and Community Outreach** Annual World Autism Awareness (Singapore) [WAA(S)] campaign reached out to heartlanders through a one-day public showcase at Toa Payoh Hub. The Purple Parade 2017 saw SAAC collaborating with Citi Singapore to march for inclusion. Parents of many SAAC students and clients supported and participated in the Children's Charities Association's annual Walkathon and Charity Fair. SAAC also reached out to the community through an awareness talk at Bedok Library, held in conjunction with WAA(S), and an art exhibition at Urban Redevelopment Authority.

Update on St. Andrew's Autism School (SAAS)

For the first time, school enrolment exceeded 200 students. Catering to the increase and preparing for Compulsory Education from 2019, SAAS hired 20 new teaching staff.

Key SAAS Milestones:

- **Lee Kuan Yew Exemplary Student Award (LKY-ESA)** Rusydi, a 15-year-old SAAS student, was one of the 20 recipients of the inaugural LKY-ESA, which recognises Special Education students who have risen above their challenges and are exemplary role models.

- **Employment** Two SAAS students who graduated in 2016 are now employed, one in a cafeteria run by a Social Service Organisation and the other by a Singapore-based jewellery brand.
- **Augmentative and Alternative (AAC) Training for Parents** Held for the first time in 2017, this annual training supports parents to enable their children with autism to have a voice in settings other than school.
- **Transition Planning** SAAS appointed a Transition Planning Coordinator to support students' school to work transition. This is in line with Ministry of Education's Living Learning Working Outcomes.

Update on St. Andrew's Adult Autism Services (SAAAS)

In 2017, enrolment continued to grow at the DAC at Elliot Road. The ADH had its name confirmed as St. Andrew's Adult Home (Sengkang) [SAAH (Sengkang)]. Construction is on schedule and the new home is slated to receive residents in April 2019.

Key DAC Milestones:

- **Horticulture Vocational Programme** Phase 2 of the Urban Farming component continued with specific client-centred curriculum, with an additional class of eight clients and three coaches.
- **Preparation for Employment** A few clients underwent job training at Autobus Café and Bizlink Centre Singapore Ltd to prepare them for part-time work.
- **Therapy** In addition to SAAC's in-house therapists, the DAC continued to engage AWWA Allied Health Professional Group and SPD Therapy Hub to provide occupational and speech therapy. Therapists from Singapore Association for Mental Health Creative Hub provided art therapy for 10 high-support DAC clients, and 12 clients received ABA therapy services from Lazarus Centre.
- **Training** Four staff members took part in the HANDS in Autism training in July, while five coaches were trained to carry out Board Certified Behaviour Analyst designed treatment plans.
- **Production Projects** Clients made hama bead coasters for SAAC National Day celebrations, and were involved in the End Caps production and BusAds panel advertisements removal projects.

Key St. Andrew's Adult Home (Sengkang) Milestones:

- **Construction Began** on 21 February 2017.
- **Registration of Name** St. Andrew's Adult Home (Sengkang) is officially registered with the Street and Building Names Board.
- **Latest Progress** As at 29 December 2017, the third storey Multipurpose Hall wing and first storey office wing were completed. Work on fittings and equipment, programme, staffing and logistics to support the residential home was on schedule.

ST. ANDREW'S COMMUNITY HOSPITAL (SACH)

2017 was a landmark year for SACH as it marked the 25th anniversary of the community hospital. SACH started up in 1992 as Singapore's first community hospital, on the grounds of the previous St. Andrew's Orthopaedic Hospital at Elliot Road. Since then, SACH has continued to break new ground, such as being the first community hospital to be co-located with its partner acute hospital (in 2005), and as the first to integrate services with an acute hospital through joint operations within a single hospital building (i.e., the Integrated Building).

In 2017, SACH had a 15% increase in inpatient admissions as compared to 2016, of which 81% were from Changi General Hospital (CGH). Admissions of patients from CGH to SACH increased by 17 % and this was achieved through close coordination with CGH and the shortening of the length of stay at SACH.

SACH continued to develop and grow its inpatient rehabilitative, sub-acute, palliative, paediatric and dementia care services, as well as strengthen its homecare and community therapy services (CTS). The CTS provides therapy support to partners such as St. Andrew's Senior Care, St. Andrew's Nursing Home, Singapore Anglican Community Services and St. Hilda's Community Services.

New Developments in 2017 - St. Andrew's Senior Care (Tampines)

In 2017, the Ministry of Health (MOH) appointed SACH as the operator for the Senior Care Centre (SCC) at Our Tampines Hub (OTH). SACH worked closely with CGH to start up the SCC (called St. Andrew's Senior Care (Tampines)) in September 2017. Both SACH and CGH are now planning to implement a seniors geriatric hub programme within the SCC, with the adjacent Family

Medicine Clinic and the adjacent Community Health Centre, which will benefit frail seniors in Tampines.

Staff Achievements

- Ms. Lee Soh Luan, Senior Nurse Manager, and Ms. Nant Wout Yee Aye, Healthcare Assistant, received the Healthcare Humanity Awards in April 2017.
- 190 staff were honoured for their dedication and excellence in patient care at the Eastern Health Alliance (EH Alliance) Caring Awards ceremony in May 2017.
- Ms. Alison Sim, Director of Nursing, was awarded The President's Award for Nurses 2017, the highest accolade in the nursing profession, given in recognition of nurses who have made significant contributions to the profession and the community, in July 2017.
- Ms Gurdev Kaur D/O Harnam Singh, Senior Staff Nurse, Home Care Services, received the MOH Nurses' Merit Award in recognition of her exemplary performance, commitment and contributions to nursing in July 2017.

Visits by MOH Officials

In May 2017, CGH and SACH co-hosted a visit by Mr Ng How Yue, 2nd Permanent Secretary (Health), and Ms Ngiam Siew Ying, Deputy Secretary (Policy).

In December 2017, SACH hosted Mr Heng Swee Keat, Minister for Finance and Member of Parliament for Tampines GRC, for a visit which focused on SACH's initiatives in productivity, manpower development and innovation.

Care for Family Members

In Loving Memory: Celebrating Life, Cherishing Memories
On 4 November 2017, SACH care team members and volunteers came together with our late patients' family members to celebrate the lives and cherish the memories of their loved ones who spent their last precious moments at the hospital. It was a heart-warming afternoon as family members and staff interacted and reminisced meaningfully.

Media Coverage

SACH's programmes and initiatives in rehabilitative care, senior care, dementia and palliative care were prominently featured in the media (such as The Straits Times, Lianhe Zaobao, Channel NewsAsia and MediaCorp News 8) through the course of 2017.

Contributing to the Welfare of the Community

Dr Loh Yik Hin, Chief Executive Officer, was appointed by the Minister for Health to be a member of the National Eldership Review Committee.

Dr Angel Lee, Director, Palliative Service, was appointed Chair of the Singapore Hospice Council, playing a key role in the development and growth of palliative care services in Singapore.

Ms Tan Lay Kheng, Director, Allied Health and Operations, was appointed by Mayor Dr Mohamad Maliki Bin Osman, Mayor of South-East District, as a South-East CDC District Councillor.

SACH hosted participants of the Agency for Integrated Care (AIC) Integrated Care Course, as well as candidates of the AIC Senior Management Associate Scheme, to provide them with a better understanding of Singapore's Community Care landscape.

ST. ANDREW'S LIFESTREAMS (SAL)

St. Andrew's Lifestreams (SAL) continued to run its training programmes and provided counselling services in 2017. This includes reaching out to churches in the Diocese of Singapore to participate in its programmes.

In 2017, SAL conducted 25 professional programmes, ranging from the popular Intentional Interviewing Skills for Counselling (IISC) and Skills Laboratory catering to those who are new or keen to sharpen their counselling skills, to the Taylor-Johnson Temperament Analysis (T-JTA) personality assessment course and workshop for organisations, and a number of TheraPlay training workshops. TheraPlay refers to child and family therapy focusing on improving a child's behavioural and emotional challenges through fostering a better parent-child relationship. A popular programme was "Signposts For Building Better Behaviour", a programme to help families understand and manage difficult behaviour in children as well as children with developmental delays. This is a subsidised programme with funding provided by KK Women's and Children's Hospital. Some of the programmes were eligible for Ministry of Social and Family Development / National Council of Social Service (NCSS) subsidy under its Voluntary Welfare Organisations - Charities Capability Fund.

Counselling

Counselling remained an important component of SAL's services. SAL aims to provide a safe and secure haven for people who may be struggling with various issues that hinder them from living life to the fullest. Its therapeutics services include Generic Counselling, Marriage Preparations, Art Therapy, Play Therapy and Theraplay.

Marriage Preparation Programme

SAL also conducted the 8-hour Marriage Preparation Programme (MPP) with the primary objective of helping couples better understand and relate with each other, and in turn be able to meet each other's needs. 8 couples benefited from the workshop which discussed issues such as personality styles, effective communication skills, conflict resolution, financial management, family planning and sexual needs.

In 2017, SAL provided professional and pastoral counselling to 38 individuals and couples who had emotional stress, parenting and marital issues. They were mainly referred by the churches, friends and service users. A total of 264 hours of counselling sessions and 56 hours of MPP sessions were conducted.

SAL conducted its training and counselling services with a staff strength of two full-time administrative personnel, three training/counselling staff and two associate facilitators.

From 1 January 2018, SAL comes under the purview of Singapore Anglican Community Services, the sister organisation of SAMH. SAL is now renamed as Anglican Lifestream Services.

ST. ANDREW'S NURSING HOME (SANH)

In 2017, SAMH strengthened its mission in caring for Singapore's ageing population with the opening of St. Andrew's Nursing Home at Henderson and Queenstown. The next nursing home at Dover Avenue (an initiative of St. John's - St. Margaret's Church in collaboration with SAMH), is expected to be operational in 2020. These three nursing homes provide integrated residential, centre-based and home care services, together with a co-located senior care centre. Combining all our four nursing homes (Buangkok, Henderson, Queenstown and Dover), the SAMH Group will be providing a total capacity of 1125 nursing home beds.

SANH (Buangkok)

SANH (Buangkok) focused on enhancing the recovery and rehabilitation programmes for its 300 residents, in collaboration with the Agency for Integrated Care (AIC) and Institute of Mental Health.

Recovery & Rehabilitation Programme

The artwork of SANH (Buangkok)'s residents were selected by AIC for display at its AICare Link art exhibition in April. Members of the public viewed the art exhibition, bought the artwork and penned notes of commendation and encouragement for the residents.

AIC also featured an art creation by two SANH (Buangkok)'s residents for its Sensory Calendar 2018. The Calendar focused on the uniqueness of using art to express thoughts of persons with mental health issues who may lack cognitive skills to express themselves properly.

30 residents completed their psychotherapy sessions, enhancing their social and communication skills. 2 residents were successfully placed for external part-time employment while another 10 residents were trained to serve in the wards as resident workers, helping out with preparation of meals, cleaning, washing and accompanying fellow residents for activities.

In July 2017, residents also gained self-confidence as they manned a bazaar stall at the Institute of Mental Health and sold their artwork to members of the public.

Supporting the Community

As an ongoing effort to do our part in giving back to society, SANH (Buangkok) participated in the Southeast CDC 'Walk for Rice' project at Pasir Ris Park in December 2017. For three hours, 54 residents, staff, family members and volunteers walked around the park to clock mileage for rice donated by NTUC Fairprice supermarket for underprivileged families living in the South East District.

Intermediate Long-Term Care Projects

SANH (Buangkok) hosted the Hand Hygiene event in October 2017, showcasing its efforts in advocating good hand hygiene habits. Through light-hearted skits, dances and creative posters, 50 external participants from nine other Nursing Homes and two service providers were educated on practising the "5 Moments and 7 Steps of Hand Hygiene" to create a safe environment.

Staff Achievements

Mr. Alan Ng, Healthcare Assistant, SANH (Buangkok), received the Healthcare Humanity Awards 2017 (Honorable Mention) from President Tony Tan Keng Yam for his exemplary dedication, care and support in helping residents at the nursing home to achieve better quality of life and improvement in their functional capabilities.

SANH (Henderson)

In February 2017, SANH (Henderson) began operations with a capacity of 252 beds. As at 31 December 2017, its bed occupancy was 218, comprising 214 subsidised and 4 non-subsidised beds.

Building Capabilities

SANH (Henderson)'s key focus in its first year of operations was to build up the capabilities of its nursing

team, majority of whom joined the home directly from their native countries, namely, the Philippines, Myanmar, India, Malaysia and Indonesia. In addition to rigorous in-house instruction, efforts were made to enhance care standards through further education including the Quality Improvement Toolkit, End of Life Nursing Education Consortium, and Communication with Persons with Dementia. The intensive training ensured that the Enhanced Nursing Home Standards were met.

Building Community

Another focus of SANH (Henderson) was engaging the surrounding community, starting with its immediate neighbours. In early February, during the Chinese New Year week, key staff from SANH (Henderson) visited the residents who stayed around the nursing home to introduce the Home's services. The efforts were impactful as many residents participated in its Open House on 18 February 2017 graced by Mr Sam Tan Chin Siong, Minister of State (Prime Minister's Office, Manpower and Foreign Affairs) and Member of Parliament (Radin Mas Constituency). Mr Tan was accompanied by an entourage of grassroots leaders and community volunteers. The Radin Mas community subsequently organised "Project Sunshine" on 18 November 2017, which saw families and friends bringing sunshine to the residents through songs, games, a magic show, balloon sculpting and delectable food. In December 2017, pre-schoolers from PCF Sparkletots @ Blk 44 Telok Blangah Drive visited the SANH (Henderson) residents and bonded with them through a Christmas celebration.

The larger community contributed too, from individuals befriending residents and assisting with in-house activities for residents, to corporate partners such as OMRON Asia Pacific Pte Ltd, Mapletree Greater China Commercial Trust Management Ltd and Dell Global B.V. (Singapore Branch), as well as institutions and government agencies such as NUS Community Service Club, SCDF Sentosa Fire Station and National Heart Centre Singapore.

SANH (Queenstown)

In April 2017, SANH (Queenstown) began operations with a capacity of 292 beds. As of 31 December 2017, its bed occupancy was 197, comprising 193 subsidised and 4 non-subsidised beds.

SANH (Queenstown) is blessed with support from the Henderson-Dawson Constituency and Ms Joan Pereira, Member of Parliament for Tanjong Pagar GRC and Advisor to Henderson-Dawson Grassroots organisations, who paid a few visits to the Nursing Home and graced its Open House held on 28 October 2017.

Review of Services

Since the start of operations, SANH (Queenstown) has received tremendous support from our community partners within and around the vicinity of Queenstown. We have many volunteers from schools (Rainbow Centre, Queenstown Primary School, Queenstown Secondary School, Queensway Secondary School, New Town Primary School, St. Margaret's Secondary School) and churches (Church of Our Saviour, Queenstown Baptist Church, New Creation Church, St. James' Church, Christ Methodist Church, ECF Holy Word) dedicating their time and sharing their love with residents through activities such as befriending, arts and crafts, karaoke sessions, performances and blessing of gifts.

St. John's - St. Margaret's Nursing Home

Construction for St. John's - St. Margaret's Nursing Home at Dover Avenue began in March 2018. The 273-bed nursing home will be integrated within a campus that includes a senior day care centre and a childcare centre. Collectively named SJSM Village, the campus will feature spaces and programmes that facilitate and nurture intergenerational connectivity and activities, with the aim of improving the quality of life for both seniors and pre-schoolers.

ST. ANDREW'S SENIOR CARE (SASC)

In 2015, realising the need to provide healthcare services beyond institutional care at SACH, SAMH set up St. Andrew's Senior Care (JOY Connect) at Kampong Glam. Operated by SACH, it started to provide day care, general and enhanced dementia day care, community rehabilitation, centre-based nursing, outpatient clinic, integrated home care and community case management services for residents at Kampong Glam.

To meet the needs of the ageing population, SAMH set up St. Andrew's Senior Care (SASC) services at Henderson in May 2017, at Tampines in September 2017 and at Queenstown in November 2017. Henceforth, SASC services saw an exponential increase of day care capacity from 60 day care placement to 275 day care placement and 30 day rehabilitation placement to 75 day rehabilitation placement.

SASC (JOY Connect), set up in 2015, hosted 23 care staff and 14 executive staff (including three new centre managers) as part of their orientation and attachment programmes, ranging from two days to four weeks. Three experienced nursing aides from SASC (JOY Connect) also assisted in the set-up of SASC at Henderson, Queenstown and Tampines.

While both SASC Henderson and Queenstown are co-located with SANH (Henderson) and SANH (Queenstown) respectively, SASC (Tampines) was set up at Our Tampines Hub. Our Tampines Hub is Singapore's first-ever integrated community and lifestyle hub that brings together multiple agencies to offer a comprehensive and diverse range of services, programmes and facilities. This is the first time that SASC collaborated with Changi General Hospital to start a geriatric hub in Tampines, which also includes a Family Medicine Clinic and Community Health Centre.

To encourage SASC clients to age purposefully and gracefully in the community, SASC organised outings to Kallang Wave, Riverside Walk, Gardens by the Bay and the Esplanade on a quarterly basis for clients, with 10 seniors participating per trip.

In a bid to encourage intergenerational interaction and bonding, SASC also hosted a Values-In-Action programme for students from My First Skool, St. Margaret's Primary School, CHIJ (Katong), St. Andrew's Junior School, St. Andrew's Secondary School and Anglo-Chinese Junior College. The younger students brought much cheer to the seniors with their dance and singing performances, while the older students engaged the seniors in various games and activities.

FUNDRAISING ACTIVITIES

On 25 August 2017, SAMH held a joint Charity Dinner with the Singapore Anglican Community Services to raise funds for both organisations. The Dinner was officiated by Mr Chan Chun Sing, Minister in the Prime Minister's Office.

The Children's Charities Association, of which SAMH is a member, organised a host of annual fundraising activities, with the combined takings shared among its members.

THE ROAD AHEAD - SAMH IN 2018

As we enter into our 105th year of service, we give thanks to God for His steadfast faithfulness in leading and sustaining us in our mission to seek the welfare of the city. With God as our compass, SAMH will strive on to be His faithful servant in serving the community!

Dr. Arthur Chern

Group Chief Executive Officer
St. Andrew's Mission Hospital

Board of Management

FOUNDER

The late Dr. Charlotte E. Ferguson-Davie
O.B.E., M.D.

PRESIDENT



The Right Reverend Rennis Ponniah
(Bishop)
B.Soc.Sc (Hons), M.Div.
(Appointed since October 2012)

VICE PRESIDENT



Mr. Andrew Goh Kia Teck
(Non-Executive Director)
B.Econ.
(Appointed since 2008)

HONORARY TREASURER



Mr. Lee Chew Chiat
(Executive Director)
B.Eng. (Hons.)
(Treasurer since 2016)
(Appointed as Member since 2015)

NOMINATED MEMBERS



U.S.P.G.
Reverend Huang Ao You
M.Th, M.Div, BBA
(Appointed since 2017)



Reverend Canon Dr. Louis Tay
B.D.S. (S'pore), Dip.Th. (DTC), B.D.Hons. (London)
(Appointed since 2001)



S.W.M.D.A.
Reverend Yap Chee Han
M.Div.
(Appointed since 2016)



Venerable Wong Tak Meng
M.Div.
(Appointed since 2004)



St. Andrew's Cathedral Parochial
Church Council
Mr. Robin Tan
B.Sc. (USA), M.B.A. (USA)
(Appointed since 2011)



Mr. Low Chung Guan
M.B.A. (Waseda & NTU), PGDip. (Org Learning),
B.Sc.Eng.
(Aeronautical)
(Appointed since 2012)



Presbyterian Church
Elder Lee Chong Kai
B.A. (Otago) and B.A. Hons. (Victoria)
(Appointed since 2011)



Methodist Church
Dr. Gong Ing San
M.B.B.S., F.R.C.S., F.A.M.S.
(Appointed since 2002)

Board of Management

PROFESSIONAL REPRESENTATIVES



Dr. Alfred Loh
M.B.B.S (S'pore), F.C.G.P (S'pore), F.R.C.G.P (UK)
(Appointed since 2005)



Prof. Tay Boon Keng
M.B.B.S (S'pore), F.R.C.S. (Orth), F.A.C.S.
(Appointed since 2002)

ELECTED MEMBERS



Mr. Chan Wing Hong
B.Sc. (Econ)
(Appointed since 2009)



Mr. Hamish Christie
Chartered Accountant (S'pore), FCA (England and Wales)
(Appointed since 1986)
(Treasurer from 2003 to April 2007, April 2008 to April 2012)



Prof. John Lim Chien Wei
M.B.B.S (S'pore), M.Sc. (PH), F.A.M.S., M.P.M. (Harvard)
(Appointed from 2002 to 2012)
(Reappointed in 2015)



Dr. Ong Yong Wan
M.B.B.S (S'pore), F.A.M.S., F.R.C.P. (Edin)
(Appointed since 2000)



Miss Arasi Santhana
LCCI Secretarial Dip. Cert: HR, Finance & Office Mgmt
(Appointed since 2008)



Mr. Tan Kian Woo
B.Acc. (Hons.), FCA (S'pore)
(Appointed since 2012)
(Treasurer from 2012 to April 2016)



Mr. Tan Soo Kiang
LL.B. (Hons.)
(Appointed since 2004)



Assoc. Prof. Dr. Joseph Thambiah
M.B.B.S (S'pore), M.Med (Surgery), F.R.C.S. (Edin), F.A.M.S. (Orth)
(Appointed since 2005)



Mr. Benjamin William
B.Soc.Sci (Hons.)
(Appointed since 2016)

SECRETARY



Dr. Arthur Chern
M.B.B.S (S'pore), B.Th. (Hons.) (Greenwich), M.P.H. (Yale), M.P.A. (Harvard), F.A.M.S.
(Non-Board Member, Salaried Officer)
(Appointed since 2012)

ST. ANDREW'S AUTISM CENTRE

Chairman
Mr. Tan Soo Kiang
LL.B. (Hons.)

Honorary Treasurer
Mr. Lee Chew Chiat
B.Eng. (Hons.)

Members
Mr. Chan Wing Hong
B.Sc. (Econ)

Ms. Anita Fam
LL.B. (Hons.), LL.M.

Rear-Admiral (Ret) Kwek Siew Jin
BBM, PPA(E), PPA(P), PBM, B.Eng. (EE)

Reverend Barry Leong
MA

Mdm. Susie Lim

Mr. Lawrence Pang
LL.B. (Hons.), M.B.A.

Mr. Tan Kian Woo
B.Acc. (Hons.), FCA (S'pore)

Mr. Patrick Yeo Bor Gee
B.A. (Hons.)

ST. ANDREW'S AUTISM SCHOOL

Chairman
Mr. Tan Soo Kiang
LL.B. (Hons.)

Vice Chairman
Ms. Anita Fam
LL.B. (Hons.), LL.M.

Treasurer
Mr. Lee Chew Chiat
B.Eng. (Hons.)

Secretary
Ms. Diana Chin
M.A. (Instructional Design & Technology), B.A. (Hons.)

Members
Mr. Dennis Ang
P.P.A., M.B.A., B. Eng (Mechanical)

Mrs. Chong Suet Fong
B.A. (English with Business) (S'pore), M.A. (Educational Management) (S'pore)

Mr. David Alexander Ong

Mr. Lawrence Pang
LL.B. (Hons.), M.B.A.

Mdm. Tay Li Ling
B.A. (Hons), PGCE

ST. ANDREW'S COMMUNITY HOSPITAL

Co-Chairmen
Dr. Alfred Loh
M.B.B.S (S'pore), F.C.G.P. (S'pore), F.R.C.G.P. (UK)

Prof. Tay Boon Keng
M.B.B.S (S'pore), F.R.C.S. (Orth), F.A.C.S.

Members
Dr. Cheng Yew Kuang
M.B.B.S (S'pore), M.R.C.P. (UK), F.A.M.S. (Rheumatology), F.A.C.R. (USA), F.A.A.A.A.I. (USA)

Management Committees

Dr. Christopher Lien
M.B.B.S (S'pore), M.R.C.P. (UK), F.A.M.S., MPA (Harvard), FRCP (Edin)

Dr. Low Kee Hwa
M.B.B.S (S'pore), M.C.G.P., G.D.M.H.

Dr. Ong Yong Wan
M.B.B.S (S'pore), F.A.M.S., F.R.C.P. (Edin)

Dr. Sin Gwen Li
M.B.B.S (S'pore), M.Med. (Psych)

Dr. Tan Kian Hian
M.B.B.S (S'pore), F.A.N.Z.C.A., F.F.P.M.A.N.Z.C.A.

Mr. Tan Kian Woo
B. Acc. (Hons.), F.C.A (S'pore)

Reverend Daniel Tong
M.A. M.Th. (S'pore)

Assoc. Prof. Joseph Thambiah
M.B.B.S (S'pore), M.Med (Surgery), F.R.C.S. (Edin), F.A.M.S. (Orth)

Reverend Canon Dr. Louis Tay
B.D.S. (S'pore), Dip.Th. (DTC), B.D.Hons. (London)

ST. ANDREW'S LIFESTREAMS

Chairman
Mr. Benjamin William
B.Soc.Sc (Hons.)

Members
Reverend Gilbert Wong
B.A. (Hons.), PGDip.Th.

Mr. Hamish Christie
B.A. Chartered Accountant (S'pore), F.C.A. (England and Wales)

Reverend Peter Cook
B.Th.& Ministry, Cambridge

Dr. Esther Tan
B.A. (Hons.) (Hong Kong), M.S.W. (Canada), D.Ed., Counselling Psychology (Canada)

ST. ANDREW'S NURSING HOME

Chairman
Elder Lee Chong Kai
B.A. (Otago) and B.A. Hons. (Victoria)

Members
Assoc. Prof. Chua Hong Choon
M.Med. (Psychiatry), M.Sc. (Health Care Mgmt)

Reverend Huang Ao You
M.Theo, M. Div, BBA

Ms. Mary Law Moi Chan
B.Sc. (Nursing Mgmt)

Assoc. Prof. Lee Kheng Hock
MBBS, MMed (FM), FAMS, FCFP

Mr. Low Chung Guan
M.B.A. (Waseda & NTU), PGDip. (Org Learning), B.Sc.Eng. (Aeronautical)

Reverend Ng Koon Sheng
B.Th. (Cambridge University HSC)

Dr. Ng Wai Hoe
MBBS, MBA (INSEAD), MD, FRACS, FAMS

Assoc. Prof. Wong Chee Meng John
M.Med. (Psych), M.S.C.

Ms. Joanne Yap GL
M.H.A, FACHE

Other Committees

SAMH AUDIT COMMITTEE

Chairman

Mr. Andrew Goh Kia Teck
B.Econ.

Members

Mr. Chan Wing Hong
B.Sc. (Econ)

Mr. John Cheong Puk Fai
M.Sc.

Ms. Phyllis Law Auket
MBA

Mr. Tan Kian Woo
B.Acc. (Hons.), FCA (S'pore)

SAMH FINANCE COMMITTEE

Chairman

Mr. Lee Chew Chiat
B.Eng. (Hons.)

Members

Mr. Charlie Chan Wai Kheong
MBA

Mr. Hamish Christie
Chartered Accountant (S'pore), F.C.A.
(England and Wales)

Mr. Lau Wan Keong
B.A. (Hons.)

SAMH HUMAN RESOURCE COMMITTEE

Chairman

Dr. Ong Yong Wan
M.B.B.S. (S'pore), F.A.M.S., F.R.C.P. (Edin)

Members

Mr. Lau Wan Kheong
B.A. (Hons.)

Mr. Raymond Choo
LLB, LL.M and B.Div.

Dr. Jaclyn Lee
Ph.D. (Management), MHRM, B.Sc. (Psych)
(Stepped down as of 23 October 2017)

Reverend Yap Chee Han
M.Div.

SAMH NOMINATION COMMITTEE

Chairman

The Right Reverend Rennis Ponniah
B.Soc.Sc (Hons.), M.Div.

Members

Mr. Andrew Goh Kia Teck
B.Econ.

Mr. Keith Chua
B.BA

Mr. Richard Rokmat Magnus
LL.B. (Hons.) and LL.M.

SAMH FUND RAISING COMMITTEE

Co-Chairmen

Mr. Andrew Goh Kia Teck
B.Econ.

Mr. Keith Chua
B.BA

Members

Ms. Wong Kok Yee
FCCA

Mr. Charlie Chan Wai Kheong
MBA

ST. ANDREW'S MISSION HOSPITAL

Group Chief Executive Officer

Dr. Arthur Chern
M.B.B.S. (S'pore), B.Th. (Hons.) (Greenwich), M.P.H. (Yale), M.P.A.
(Harvard), F.A.M.S.
(Appointed since 1 May 2012)

Chief Operating Officer

Dr. Loh Yik Hin
M.B.B.S. (S'pore), M.Med. (Public Health), F.A.M.S., G.D.M.H. (S'pore)

ST. ANDREW'S AUTISM CENTRE

Chief Executive Officer

Mr. Dennis Ang
P.P.A., M.B.A., B.Eng. (Mechanical)

Supervisor, St. Andrew's Autism School

Mr. Tan Soo Kiang
LL.B. (Hons.)

Principal, St. Andrew's Autism School

Ms. Diana Chin
M.A. (Instructional Design & Technology), B.A. (Hons.)

Head, St. Andrew's Adult Autism Services

Mr. Raymond Marcel Semaun
B.A. (summa cum laude) (UCLA), Grad Cert. A.B.A. (CSULA)

Head, Day Activity Centre

Mr. Mike Koh
Diploma in Disability Studies

ST. ANDREW'S COMMUNITY HOSPITAL

Chief Executive Officer

Dr. Loh Yik Hin
M.B.B.S. (S'pore), M.Med. (Public Health), F.A.M.S., G.D.M.H. (S'pore)

Director, Medical Services (till 31 December 2017)

Dr. Edward Menon
B.B.M., M.B.B.S. (S'pore), M.R.C.P. (London), F.A.M.S. (Rehab.Med),
D.R.M. (London), F.R.C.P. (London)

Medical Director (with effect from 1 January 2018)

Dr. Angel Lee
M.B.B.S. (S'pore), F.R.C.P. (Edinburgh), D.P.M. (Wales), F.A.M.S. (Geriatric
Medicine, Palliative Medicine)

Director, Nursing Services

Ms. Alison Sim
S.R.N., B.H.Sc. (Nursing)

Director, Allied Health and Operations

Ms. Tan Lay Kheng
B.Sc. (Pharmacy), M.HSc (Gerontology), Dip.TM

Administration Staff

Director, Administration and Human Resources

Mrs. Yuen-Chiew Yew Mee
S.R.N., S.C.M., I.C.C., D.T.D.M., M.E.D.

Head, Information Technology

Ms. Teo Sok Yeong
B.Sc. (Comp. & Info Sc.)

ST. ANDREW'S SENIOR CARE

Deputy Director

Ms. Mina Lim
B.A.Sc. (Physiotherapy), M.A.Sc. (Ex & Sport Sc.)

ST. ANDREW'S LIFESTREAMS

Chairman

Mr. Benjamin William
B.Soc.Sc (Hons.)
* Non-salaried

ST. ANDREW'S NURSING HOME

Chief Executive Officer, St Andrew's Nursing Home Cluster and Executive Director, St. Andrew's Nursing Home (Queenstown)

Mr. Chan Wah Tiong
ISCA (Chartered Accountant), Grad.Dip in Social Work (GDSW)

Executive Director, St. Andrew's Nursing Home (Buangkok)

Ms. Winnie Chan
B.Acc (Hons.), M.Business (RMIT), M.H.Sc. (Gerontology) (UNISIM),
Chartered Accountant (S'pore)

Executive Director, St. Andrew's Nursing Home (Henderson)

Mr. John Chan
RN, BN (Monash)

Governance Checklist to be submitted to Charity Portal
(Evaluation Period 01/01/2017 to 31/12/2017)

S/No.	Code Description	Code ID	Compliance
BOARD GOVERNANCE			
1	Are there Board members holding staff appointments?		No
4	There is a maximum limit of four consecutive years for the Treasurer position (or equivalent, e.g. Finance Committee Chairman).	1.1.6	Complied
5	The Board conducts regular self-evaluation to assess its performance and effectiveness.	1.1.10	Complied
6	There are Board Committees (or designated Board members) with documented terms of reference.	1.2.1	Complied
7	The Board meets regularly with a quorum of at least one-third or at least three members, whichever is greater (or as required by the governing instrument).	1.3.1	Complied
CONFLICT OF INTEREST			
8	There are documented procedures for Board members and staff to declare actual or potential conflicts of interest to the Board.	2.1	Complied
9	Board members do not vote or participate in decision-making on matters where they have a conflict of interest.	2.4	Complied
STRATEGIC PLANNING			
10	The Board reviews and approves the vision and mission of the charity. They are documented and communicated to its members and the public.	3.1.1	Complied
11	The Board approves and reviews a strategic plan for the charity to ensure that the activities are in line with its objectives.	3.2.2	Complied
HUMAN RESOURCE MANAGEMENT			
12	The Board approves documented human resource policies for staff.	5.1	Complied
13	There are systems for regular supervision, appraisal and professional development of staff.	5.6	Complied
14	There is a system to address grievances and resolve conflicts.	5.11	Complied
FINANCIAL MANAGEMENT AND CONTROLS			
15	The Board ensures internal control systems for financial matters are in place with documented procedures.	6.1.2	Complied
16	The Board ensures reviews on the charity's controls, processes, key programmes and events.	6.1.3	Complied
17	The Board approves an annual budget for the charity's plans and regularly monitors its expenditure.	6.2.1	Complied
18	The charity discloses its reserves policy in the annual report.	6.4.1	Complied
19	Does the charity invest its reserves?		Yes
20	The charity invests its reserves in accordance with an investment policy approved by the Board. It obtains advice from qualified professional advisors, if deemed necessary by the Board.	6.4.4	Complied
FUNDRAISING PRACTICES			
21	Donations collected are properly recorded and promptly deposited by the charity.	7.2.2	Complied
DISCLOSURE AND TRANSPARENCY			
22	The charity makes available to its stakeholders an annual report that includes information on its programmes, activities, audited financial statements, Board members and executive management.	8.1	Complied
23	Are Board members remunerated for their Board services?		No
26	Does the charity employ paid staff?		Yes
27	No staff is involved in setting his or her own remuneration.	2.2	Complied
28	The charity discloses in its annual report the annual remuneration of its three highest paid staff who each receives remuneration exceeding \$100,000, in bands of \$100,000. If none of its top three highest paid staff receives more than \$100,000 in annual remuneration each, the charity discloses this fact.	8.3	Complied
PUBLIC IMAGE			
29	The charity accurately portrays its image to its members, donors and the public.	9.1	Complied

1.0 Scope

The policy defines the level of reserves held by the Hospital.

2.0 Objective

To ensure that the reserves level matches the Hospital's needs at all times and not holding reserves that are too high or too low for its needs. Having a reserves policy helps to inform the management of its cash, liquid assets and debt (i.e., its treasury management approach), so as to provide the stakeholders with the assurance that the Hospital is well managed and has, where appropriate, a strategy for building up reserves.

3.0 Definition

The Code of Governance for Charities and IPCs (Guideline 6.4.1) states that "While all charities should maintain some level of reserves to ensure long-term financial sustainability, the charity should disclose its reserves policy in the annual report."

The term "reserves" has a variety of technical and ordinary meanings, depending on the context in which it is used. In RAP 6, the term "Reserves" is used to describe that part of a charity's income funds that is freely available for its operating purposes not subject to commitments, planned expenditure and spending limits. Reserves do not include endowment funds, restricted funds and designated funds.

4.0 Policies

The Hospital intends to maintain the reserves at a level sufficient for its operating needs. The Board of Management determines that the initial level of reserves should be aimed at 6 months equivalent of the operating expenditures and reviews the level of reserves regularly for the Hospital's continuing obligations.

5.0 Procedures

Based on the past three years, SAMH's income depends 40% from government funding and 15% from donations. The remaining 45% comes from clients' revenue and rental income and fluctuates

with the state of the economy. Such income fluctuations could have an impact on our ability to fully cover expenditure. SAMH's reserves are in the building-up phase and will require a few years before it is at least equivalent to the annual operating expenditures. However, with the loan facilities from Hong Leong Finance Limited that is secured by a first charge on the Hospital's reserves property, cashflow issues are currently met. A specific level of reserves could be set following an agreement between the treasurer and the finance committee, based on the following reviews done by HOS with the help from the Finance Manager.

- analysis of cash flow;
- analysis of existing funds and reserves;
- review of future income streams with an assessment of their reliability;
- review of committed expenditure and how far this is controllable;
- examination of past trends;
- examining the likely changes in the main source of income;
- assessment of how the Hospital may cope with changes in the main source of income;
- studying the likely effects on the beneficiaries;
- assessment of the risks facing the Hospital, and how likely these are to materialize;
- forecasting levels of income in future years (taking into account the reliability of each source of income, and the prospects for opening up new sources);
- forecasting expenditure in future years on the basis of planned activities;
- analysis of any future needs, opportunities, contingencies or risks; and assessment of the likelihood of each of those needs arising, and the potential consequences of the Hospital not being able to meet them.

6.0 Determining the Number of Months

The Hospital will determine the number of months by employing the following formula:
(Cash and cash equivalents less restricted funds)/ total expenditure * 12 months

Conflict of Interest Policy

Conflict of Interest Policy

1.0 APPLICATIONS

1.1 The conflict of interest policy and declaration form will be read by the board member upon hiring, appointment or election to the board as an acknowledgement of having understood the policy and that he/she will fully disclose to the Board when a conflict of interest situation arises. Such conflict of interest situations include but are not limited to the following:

2.0 CONFLICT OF INTEREST SITUATIONS

2.1 Contract with vendors

Where board/committee members, staff or volunteers have personal interest in business transactions or contracts that St. Andrew's Mission Hospital (SAMH) may enter into, there should be a policy requiring a declaration of such interest as soon as possible followed by abstention from discussion and decision-making on the matter (including voting on the transaction or contract). All such discussion and evaluation by the board or relevant approving authority in arriving at the final decision on the transaction/contract should always be well documented.

2.2 Vested interest in other organisations that have dealings/relationship with SAMH

Where board/committee members, staff or volunteers who have vested interest in other organisations that have dealings/relationships with SAMH, and when matters involving the interest of both SAMH and the other organisation are discussed, there should be a policy requiring a declaration of such interest and if necessary, followed by abstention from discussion and decision-making on such matters.

2.3 Joint ventures

The board's approval should be sought before SAMH enters into any joint venture with external parties. Where board/committee members, staff or volunteers have an interest in such ventures, there should be a policy requiring a declaration of such interest and if necessary, followed by abstention from discussion and decision-making on the matter.

2.4 Recruitment of staff with close relationship

Recruitment of staff with close relationship (i.e. those who are more than just mere acquaintances) with current board/committee members, staff

or volunteers should go through the established human resource procedures for recruitment. The board member, staff or volunteer should make a declaration of such relationships and should refrain from influencing the decision on the recruitment.

2.5 Remuneration

Board members and volunteers should serve without remuneration for their voluntary service to SAMH so as to maintain the integrity of serving for public trust and community good instead of personal gain. However, SAMH may reimburse board members or volunteers for out-of-pocket expenses directly related to the service.

2.6 Paid staff on board

Paid staff, including the executive head and senior staff employed by the SAMH, should not serve as a member of the board as it can pose issues of conflict of interest and role conflicts, and may raise doubts on the integrity of board decisions. The executive head and senior staff can attend board meetings, ex-officio, to provide information and facilitate necessary discussion but should not take part in the decision-making of the board.

2.7 Major donors/representatives from major donor companies being on SAMH's board

Potentially conflicting situations may arise where a major donor sits on SAMH's board, such as the following:

- Conflict of loyalty: Board member may not have the overall best interests of the charity due to their vested interests or priorities. This may influence decisions relating to the allocation of resources or setting the organisation's directions. (There may be a particular programme area board member is vested in and is biased towards.)
- Use of information to influence donors' decisions: Information accessible to board members may be used to influence donors' decision on allocations or the corporation they represent. This may result in staff not highlighting certain issues for fear that the donation may be affected. Issues of transparency and disclosure can arise.
- Pressure to release additional information to donor: Board member may expect additional information from staff on how donations were used and the details of users.

- Personal benefit/gain/recognition: Board member may expect greater recognition for the financial support given than is usually done. Staff may feel beholden to this board member in case the donor relationship is threatened.

2.8 Others

- A board member's organisation receives grant funding from the organisation he/she is serving.
- Prohibition on gifts, entertainment and other favours from any persons or entities which do or seek business with the organisation.

3.0 DISCLOSURE POLICY AND PROCEDURE

3.1 Transactions with parties with whom a conflicting interest exists may be undertaken only if all of the following are observed:

- The conflicting interest is fully disclosed;
- The person with the conflict of interest is excluded from the discussion and approval of such transactions;
- A competitive bid or comparable valuation exists; and
- The [board or a duly constituted committee thereof] has determined that the transaction is in the best interest of the organisation.

3.2 Disclosure involving board members should be made to the board chair (if the board chair is involved with the conflict, disclosure is to be made to the board vice-chair) who shall bring these matters to the [board or a duly constituted committee].

3.3 The [board or a duly constituted committee thereof] shall determine whether a conflict exists and in the case of an existing conflict, whether the contemplated transaction may be authorised as just, fair and reasonable to SAMH. The decision of the [board or a duly constituted committee thereof] on these matters will rest in their sole discretion, and their concern must be the welfare of SAMH and the advancement of its purpose.

3.4 All decisions made by the [board or a duly constituted committee thereof] on such matters shall be minuted and filed.

3.5 This policy document must be read and understood by all board members upon the start of office.

3.6 Any disclosure of interest made by board members where they may be involved in a potentially conflicting situation(s), must be recorded, filed and updated appropriately by all specified parties.

Whistleblowing Policy

1.0 POLICY

- 1.1 St. Andrew's Mission Hospital (SAMH) is committed to a high standard of compliance with accounting, financial reporting, internal controls, corporate governance and auditing requirements and any legislation relating thereto. In line with this commitment, the Whistleblowing Policy ('Policy') aims to provide an avenue for employees and external parties to raise concerns and offer reassurance that they will be protected from reprisal or victimisation for whistleblowing in good faith.
- 1.2 The policy is intended to conform to the guidance set out in the Code of Corporate Governance which encourages employees to raise concerns, in confidence, about possible irregularities.

2.0 REPORTABLE INCIDENTS

- 2.1 Some examples of concerns covered by this Policy include (this list is not exhaustive):
- Concerns about the Group's accounting, internal controls or auditing matters
 - Breach of or failure to implement or comply with the Group's policies or code of conduct
 - Impropriety, corruption, acts of fraud, theft and / or misuse of the Group's properties, assets or resources
 - Conduct which is an offence or breach of law
 - Abuse of power or authority
 - Serious conflict of interest without disclosure
 - Intentional provision of incorrect information to public bodies
 - Any other serious improper matters which may cause financial or non-financial loss to the Group, or damage to the Group's reputation
 - Fraud against donors, or the making of fraudulent statements to the Commissioner of Charities, members of the public and regulatory authorities
 - Acts to mislead, deceive, manipulate, coerce or fraudulently influence any internal or external accountant or auditor in connection with the preparation, examination, audit or review of any financial statements or records of the Group
 - Concealing information about any malpractice or misconduct

3.0 CONFIDENTIALITY

- 3.1 The Group encourages the whistleblower to identify himself/herself when raising a concern or providing information. All concerns will be treated with strict confidentiality.

- 3.2 Exceptional circumstances under which information provided by the whistleblower could or would not be treated with strictest confidentiality include:
- Where the Group is under a legal obligation to disclose information provided
 - Where the information is already in the public domain
 - Where the information is given on a strictly confidential basis to legal or auditing professionals for the purpose of obtaining professional advice
 - Where the information is given to the Police or other authorities for criminal investigation
- 3.3 In the event that we are faced with a circumstance not covered by the above, and where the whistleblower's identity is to be revealed, we will endeavour to discuss this with the whistleblower first.

4.0 HOW TO RAISE A CONCERN AND PROVIDE INFORMATION

- 4.1 The whistleblower can address his/her concerns to the Audit Committee via a designated email address or by telephone or by post.
- 4.2 The Group recommends the whistleblower to be detailed in setting out the background and history of events and the reasons for the concern.

5.0 HOW WILL THE GROUP RESPOND

- 5.1 The Group assures the whistleblower that any concern raised or information provided will be investigated, but consideration will be given to these factors:
- Severity of the issue raised
 - Credibility of the concern or information
 - Likelihood of confirming the concern or information from attributable sources
- 5.2 Depending on the nature of the concern raised or information provided, the investigation may be conducted involving one or more of these persons or entities or as directed by the SAMH Board:
- The Audit Committee
 - The External or Internal Auditor
 - Forensic Professionals
 - The Police or Commercial Affairs Department

Acknowledgement of Donations

DONORS OF \$10,000 AND ABOVE

DONORS OF ST. ANDREW'S MISSION HOSPITAL

AARC Connexion Pte Ltd
All Saints' Church
Chan Wai Hoe Derek
Chapel Of The Resurrection
Church Of The Ascension
Diocese of Singapore
Hong Leong Foundation
Isaac Manasseh Meyer Trust Fund
Lau Tsz Pan
Lee Kok Keong
Lee Soon Teck
Lee Soon Yee
Lee Woon Shiu
Lew Boon Cou, Psalm
Low Jze Yee, David
Ng Wei Shing, Steven
Ooi Lai Hock
Samir Chandra Arora
Grace Shua, Jacob Ballas Charitable Trust
Soh, Andrew
St. Andrew's Cathedral
St. Andrew's City Church
St. Andrew's Community Chapel
St. Matthew's Church
Tan Seng Koon, William
Tang Guek Eng, Alice
Yip Chun Hong, Kevin

DONORS OF ST. ANDREW'S AUTISM CENTRE

The Children's Charities Association of Singapore
Chan Wing Cheng
Chapel of Christ Our Hope
Cheong Kok Tim
Chong Chun Hon
Choy Siew Kai
Goh Shiao Sing, Shaun
Koh Chan Guan
Mrs Lee Choon Guan Trust Fund

Lee Foundation
Lim Ee Kiat
Lim Ngak Kwan, Richard
Ling Wei Feng, Sandra
Okazaki, Koso
Ong Chin Hin, Jeremy
Phua Lay Peng, Denise
PropNex Realty Pte Ltd
St. Andrew's Cathedral
Teo Kee Bock
Yeap Poh Leong, Andre

DONORS OF ST. ANDREW'S COMMUNITY HOSPITAL

Boo Geok Seng, Lawrence
Chan Wai Kheong, Charlie
Cheong Mun Khein, Benjamin
Far East SOHO Pte Ltd
Loh Yik Hin
Pang Seng Hock
Sim Hew Tin
Tay Cheong San
Tote Board and Singapore Pools Pte Ltd
Wong Wan Shiong, Jacqueline

Acknowledgement of Donations

DONORS OF ST. ANDREW'S MISSION HOSPITAL

A

Aamir Hatim Nakhoda
Aerojet Pte Ltd
Afon Technologies Pte Ltd
Airesearch Technology Pte Ltd
Alco Sunshade Pte Ltd
Ali Bin Shahadan
Amica Law LLC
Ang Cheng Hong, Judy
Ang Chin Chin
Ang Ee Jin, Winston
Ang Gek Hong, Cindy
Ang Guat Poh
Ang Kock Lee
Ang Lian Hua
Ang Mui Keaw
Ang Sai Guat
Ang See Lay
Ang Soon Bee, Andy
Ang Wee Boon
Angelina Trueman
Anish Mathew
Ann A Nargeswari
Anwar Shaikh
Archbishop Ng Moon Hing
Aryanti Anwar
Ashvinkumar S/O Kanpilai
Asia Enterprises (Pte) Ltd
Au Shuk Haan
Aw Zhu Jun, Leah
Azaliah Binti Ismail

B

Baldev Singh
Bay Sit Huat, Brian
Bay Hui Ling
Bethany Emmanuel Church
Bishop Rennis Ponniah
Boey Chuen Yee, Lawrence
Boey Wah Keong
Boh Tuang Wu
Bridging Talents Pte Ltd
BS Nai Builders
Builder 90 Pte Ltd

C

Capital Airconditioning International
Pte Ltd
Cards N Such Pte Ltd
Cargl V. Tot
Cathay Photo Store Private Limited
Chan Tsok Fah
Chan Wah Tiong
Chan Wai Ho
Chan Weng Leong
Chan Yi Yuen
Chao Tar Liang, Anthony
Chapel of Christ the King
Chapel of Christ the Redeemer
Chapel of Christ the Redeemer
Chinese Congregation
Chay Oh Meng, Cecilia
Chay Tiong Peck
Cheam Hing Gee
Chee Pey Ling, Juliana
Chee Yew Chung
Chen Chock Jin
Chen Weiqiang, Ivan
Chen Zhiyun
Cheng Choong Choon
Cheng Jin Fu, Albert
Cheng Lee Cherh
Cheng Su Chen
Cheo Bong Hee
Cheong Ban Chuan
Chai Ching Sing
Chai Hui Yea
Chai Kim Yean
Chan Chee Kong
Chan Choong Wah
Chan Hoe Wan, Anne
Chan Lai Moi
Chan Sau Han, Vivian
Chan Suit Fong
Cheong Choy Peng
Cheong Kam Wah
Cheong Kheng Beng, Derek
Cheong Kwee Leong
Cheong Moh Han
Cheong Seng Hwa, Benny
Cheong Shoy Seng
Cheong Xi Wen
Cheong Yuen Chee, Eric
Chern Su Chung, Arthur
Cheung Ming Chit, Andrew
Chew Chin Tiong, Ernest

Chew Hwee Boon, Josephine

Chew Kok Hua
Chew Lai Wan, Bernard
Chew Mee Jou
Chew Mun Wai
Chew Shung Tuck, Bernard
Chew Siew Choo, Doris
Chew Swee Bee
Chew Tay Hoe
Chew Yew Beng, Jeffrey
Chhoa Jau Hsi, Thomas
Chia Hwee Cheng
Chia Joo Li
Chia Kim Geok
Chia Lay Beng
Chia Lay Peng, Ruth
Chia Leng Boo, Tony
Chia Lye Hock, Andrew
Chia Poh Guan, Jason
Chia Swee Tin
Chia Wei Khuan
Chiang Yuet Har
Chin Hoe Sung, Raymond
Chin Kwai Yoke, Hazel
Chin, Susan
Chin Ting Kwang, Noel
Chin Yeah Lih
Ching Kimi
Ching Kwong Fai
Chioh Chye Khye
Chiu Kin Yuen
Chiu Siu Tee
Chng Chee Hua
Chng Guan Poh
Choe Fook Cheong @ Alan Choe
Choi Shing Kwok
Chon Choon Ngor
Chong Boon Fong, Wendy
Chong Chit Kin, John
Chong How Foo
Chong Kit Fah
Chong Lily
Chong Lo Lan, Pearlyn
Chong Sook Yee
Chong Wee Sing, Benny
Chong Wei Hong
Choo Boon Beng, Edmund
Choo Choon Sheng, Raymond
Choo Kah How, Gary
Choo Ker Yong, Kesavan
Choo Siew Lee, Florence

Choo Sum Wah

Choo Yak Leng, Nancy
Choong Sitt Keng, Raymond
Chow Chin Choeng
Chow Pak Kin, Patrick
Chow Weng Cheong
Chow Yee Hoong
Chu Hin Lai
Chu Sie Pui, Stephen
Chu Yen
Chua, Benny
Chua Cheng Gee
Chua Chia Tong
Chua Choon Lan
Chua Eng Keong, Raymond
Chua Hong Choon
Chua Hwee Beng
Chua Leong Geok
Chua Mui Hong
Chua Pei Ling
Chua Siew Loong
Chua Soo Yong
Chua Soon Kim
Chua Suat Hui
Chua Suat Lay, Shirley
Chua Teck Chuan
Chua Teck Keong
Chua Wan Ling
Chua Xin Bei
Chua Yong Yeow, Christopher
Chua Yu Cong, Eugene
Chue Fong Oi
Chung Lai Leng, Ruth
Chung Siya Audrey
Church of the Good Shepherd
Church of the True Light
Commonwealth Freight Services Pte
Ltd
Corporate Managers Pte Ltd
CYS Global Remit Pte Ltd

D

Dafong Trading Pte Ltd
David Devakumar Eliathamby
Dhanjeet Kaur
Dharmendra Prasad Yadav
Diamond Mooring Services Pte Ltd
Dimpee Ajay Bali
Dohadwala Kutbuddin

E

East 9 Architects & Planners Pte Ltd
Edventure Books Pte Ltd

Edward D' Silva

Ee Tien An, Jerry
Eilinawati
Eisen Resources Pte Ltd
EJM and Co Pte Ltd
Wong, Elizabeth
Eng Soon Khai

F

Fa Yew Construction Pte Ltd
Fann Woon Fong
Fernandez Robert Thomson
Foo Boon Kim
Foo and Quek LLC
Foo Kee Fong
Foo Kok Jong
Foo Soo Tong
Foo Zhuo Zhen, Rachel / Foo Huan
Rong
Fong Ei Lie, Elizabeth
Fong Weng Kai
Foong Wei Yao
Foong Yew Sam
Foot Court Reflexology
Teo, Francis

G

Gan Giap Leong
Gan Han Swee
Gan Kok Wah
Gee Siew Chin, Phyllis
Geetha D/O Baskaran
Geetha Sreedhara Warriar
Gennal Industries Pte Ltd
Gian Poh Eng, Karen
Gn Chiang Yam
Goh Bee Hoon
Goh Chye Huat
Goh Chye Lee
Goh Eng Kok
Goh Fung Bobie
Goh Hong Lan
Goh Hui Lin, Karen
Goh Hwee Meng
Goh Hwee Ngee, Michelle
Goh, Jeannette
Goh Khean Chye
Goh Lee Koon
Goh Mee See
Goh Peck Sian
Goh Pi Lee, Beverly
Goh Poh Min
Goldenparts Trading
Goodenough Gail Reynold

Acknowledgement of Donations

Graphic World Pte Ltd

Guan, Richard
Guo Jianhong
Gwee Chee Kiang
Gwee Khee Heng, Jeremy

H

Hamidah Binte Mohamad Amin
Han How Choong
Han Kwok Chye
Han Zaw Htun
Harvest Reality Services
Hay Sook Ann
Heng Boon Howe, Clive
Heng Li Koon
Heng Meng Hee
Heng Siow Ing
Heng Soo Hng
Heng Woan Jing, Sabrina
Ho Aun Kuo
Ho Chee Leong
Ho Chor Yau
Ho Eng Chuan
Ho Fong Lian
Ho Hwei Ling
Ho, Ivy
Ho Jie Ying, Jinny
Ho Jit Him
Ho Kim Leng, Kelvu
Ho Koi Har
Ho Lai Kiew
Ho Miow Chim
Ho Pui Leng
Ho See Cheng
Ho Shyh Shyan
Ho Si Hui
Ho Soo Foo
Ho Su Lin, Brenda
Ho Tuck Meng
Ho Twa Moi, Sally
Ho Xiu Fen (He Xiufen)
Ho Y C Stella Suk
Hoh Kwai Chun
Holy Trinity Church
Hong Min Yeok
Honyun Pte Ltd
Hor Yee Ling
Hotel Yan Pte Ltd
Hou Wey Fook
How Shu Hui
How Thiam Soon
Huan Teck Hock, Christian
Huang Meishi, Angeline
Hui Chung Chow
Hup Seng (S) Pte Ltd

Acknowledgement of Donations

I

I T Ponnanna
Inkud Puritan Pte Ltd

J

Wah, Jacqueline
Goh, Jeannette
Lee Si Hui, Jhana
Jiwatram Jhamatmal Ramchandani
Joseph John Sena
Jurong Engineering Ltd

K

K Nadarajah
Kaeden Soon Chuankai
Kam Soh Pheng
Kamal Kant S/O Chhotalal
Kanagasundram Ambit Krishna
Kapde Tushar
Kay Lay Meng
Kei Nagano
Kenneth S Vaithilingam
Kevin Douglas McWhinney
Khaw Ping Ping
Khaw Swee Kwang
Khong Lai Cheong
Khoo Boo Keong
Khoo Ching Wei, Wayne
Khoo Guat Wah, Karen
Khoo Kay Wee
Khoo Mee Lin
Khoo Su Feu
Khoo Yeow Lam
Kim Fung Trading Co.
KNT Relocations (S) Pte Ltd
Koh Ai Neo, Ida
Koh Chan Guan
Koh Chew Peng
Koh Kia Lim, Valerie
Koh Liang Poo
Koh Ngiap Khoon
Koh Sang Hwee
Koh Siak Lee
Koh Wee Mian
Koh Yew Tee, Sunny
Kong Ah Kiow, Tina
Kong Yeok Yin
Koo Yak Peng
Kua Yang Ghee
Kuah Kim Lian, Janice
Kuan Soo Lai
Kuang Keng Soon
Kwan Kim Kong
Kwan Mee Sin

Kwang Hap Siang (S) Pte Ltd
Kwee May Shien, Constance
Kwek Chin Hock, Delvin
Kwok Poh Chung
Kwok Yii Wenn
Kwok Yong Fun

L

Lai Khak Chiong, Benjamin
Lai Nai Weng
Lai Nam Long
Lai Onn Thai
Lam Joon Lan
Lam Kun Lin
Lam Li Min
Lam Mei Lin
Lam Oi Wee
Lam Poh Lin
Lam Seng Heng
Lau Choon Sam, Patrick
Lau, Daniel
Lau Yee Wan, Yvonne
Lau Yoke Heng
Laurence Michiko
Law, Katie
Leaena Tambyah
Leap Networks Pte Ltd
Leck Seok Choo
Lee Ai Moi
Lee Bee Tin
Lee Chee Keong
Lee Cheng Choon, Ambrose
Lee Chi Kuan
Lee Chiang Geok, Lucy
Lee Chong Kai
Lee Choon Bok
Lee Choon Siew
Lee Chun Wah
Lee Chye Bian
Lee Eng Mong
Lee Fei Hong, Janney
Lee Fook Hou
Lee Fook Sun
Lee Geok Suat
Lee Geok Tin, Linda
Lee Hing Yan
Lee Jing Qing
Lee Joo Hwa
Lee Keng Siang
Lee Kia Tiow
Lee Kim Chong
Lee Kim Tah Foundation
Lee Lay Ting
Lee Le Thin

Lee Lian King
Lee Li-Ming
Lee Mei Woon
Lee Ming, Eugene
Lee Mui Hong
Lee Nguet Kwang
Lee Peck Gee
Lee Puay Kuoon, Jean
Lee Siew Khim
Lee Siew Lie
Lee Soo Ann
Lee Soo Jin
Lee Sooi Hong, Jimmie
Lee Soon Nam
Lee Teck Joo, Micky
Lee Teng Fei
Lee Thien Poh
Lee Tiong Seng, Norman
Lee Wai Chyn
Lee Wee Kok
Lee Wei Yang, Benedict
Lee Whei Meng
Lee Wu Choong
Lee Yean Yean
Lee Yen Soon
Lee Yih Chyi
Lee Yoke Ling, Josephine
Lek Bak Khim
Leng Ying Jun
Leo Cheng Suan
Leong Keng Hong
Leong Kit Wan
Leong Kwok Kee, Stephen
Leong Lai Fong
Leong Lai Han
Leong May Pheng
Leong May Yuen, Doreen
Leong Min Kee
Leong Soon Khing
Leong Wing Kong
Leong Yean Wai
Leong Yue Meng
Leow Chiap Seng
Leow Hock Chuan
Leow Lip Ban
Leow Swee Chong
Leung Dominic Calibuso
Lew Foundation
Mr and Mrs James Liao
Liauw Soon Chong
Liaw Soon Fong
Lie Sook Sian, Lorayne
Liew Pak Chan
Lim Ban Hoe

Lim Beo Peng
Lim Chee Hiong
Lim Chee Hwa
Lim Chiew Wei, John
Lim, Mercy
Lim Ching Suan, Sharon
Lim Choie Cheio, Tchoyoson
Lim Choo Nam
Lim Choon Huat
Lim Geok Hock, Joshua
Lim Hock Tian
Lim Hui Jie
Lim Hwee Leng
Lim, Jane
Lim Jit Ooh
Lim Hwee Leng
Lim Kah Bin
Lim Kah Eng
Lim Kang Meng
Lim Ke Xin, Joey
Lim Kee Hian
Lim Kian Leng, Malcolm
Lim Li Li
Lim Maisie
Lim Martha
Lim Mei Kian
Lim Ming-Hui, Andrew
Lim Quee Eng
Lim Ruo Shuang
Lim Seow Cheng
Lim Siam Kiang, Joanne
Lim Siang Huat Pte Ltd
Lim Siau Yen, Irene
Lim Siew Hong
Lim Siew Yin
Lim Soo Nee
Lim Soo Peng
Lim Soon Poh
Lim Su-Yin, Karen
Lim Swee Koon
Lim Swee Yang
Lim Teck Liang
Lim Thiam Chwee Holding Pte Ltd
Lim Tze Wei
Lim Wei
Lim Yan Ping, Andelina
Lim Yau Hui
Lim Yi Hui
Lim Yong Kiang
Lim Yue-Li
Lim Zhong Hong
Ling Bee Bee, Linda
Ling Kim Muay
Ling San

Ling Yiu Mein, Teresa
Link Management Consultants
Lionex Equipment Pte Ltd
Liong Kwok Wai
Liu Miao Di
Lo Yiang Gek, Janet
Lock Suan Boon, Christopher
Loh Ching Ying
Loh Choon Hoy, Betty
Loh Hong Pheng, Amos
Loh Hong Yan, Abigail
Loh Kok Hoong
Loh Kwi Kong
Loh Shurn Lin
Loh Wah Kay
Loh Yik Ming, Michael
Loh Yoon Chao, Peter
Loi Chit Fai, Kelry
Loi Hein Pay
Loke Choo Li
Loke Choy Fun
Long Tian Ching
Loo Ah Lek, Peter
Loo Chan Chee
Loo Chan Tat, Bryan
Loo Chin Nong
Loo Kuen Feng
Loo Liew Pian
Loo Yin Ha
Lor Siang Beng
Low Bee Hoe, Desmond
Low Chai Yeong
Low Chung Guan
Low Hui Ngoh
Low Medical Clinic
Low Siew Lian
Low Soo Mei
Loy Sook Kuan Jun
Lum Wai Meng, Benny
Lye Ngiat Chin

M

Ma, Nelly
Ma Shiu Cheung
Macro Integration Pte Ltd
Mah How Soon
Maik Seck Hong
Mak Yen Chen, Andrew
Marine Parade Christian Centre
Mark Fong Eng, Lilian
Mary Boo
MediaCorp TV Singapore Pte Ltd
Meiko Building Materials Supplier (S)
Pte Ltd

Acknowledgement of Donations

Micheal Pattison
Moh Bow Chek
Moh Siang Huat Pte Ltd
Moh Thye Foon
Mohit Maheshwari
Mok Kok Seng
Mok Siow Khiang, Eileen
Mok Wing Tak
Moong Kwai Ming
Mr and Mrs Martin Anthony Riddett
Mustafa Nazhath Fatima

N

Nadarajah Kathiravelu
Nam Ah Moi
Nancy Pushpam nee Chia Guek Poh
Neo Liyan
Neo Wei Sheng
Neoh Sue Lynn
Ng Bee Eng
Ng Check Teck
Ng Chee Hao, James
Ng Chee Yong
Ng Chi Chong, Brian
Ng Choon Kiat
Ng Chwee Soon
Ng Ek Chong
Ng Eng Keong
Ng Eng Lim
Ng Gek Eng, Joan
Ng Gek Hong
Ng Geok Seng
Ng Imei
Ng Jun Kang
Ng Kah Noi
Ng Kee Tong
Ng Keng Gim
Ng Kim Hock
Ng Kok Cheng
Ng Li Ling
Ng Poh Cheng, William
Ng Seng Hung, Gary
Ng Seng Wan
Ng Sheng Hao, Alexandra
Ng Sheng Ya, Geraldine
Ng Shi Bin
Ng Siam Huay
Ng Siew Eng
Ng Sin Ying
Ng Sing Siang, Fiona
Ng Soo Chee
Ng Soon Kai
Ng Swee Seng
Ng Taur Lang

Acknowledgement of Donations

Ng Thiam Chye
Ng Tiong Lok
Ng Wei Yang
Ng Yeok Chong
Ng Yin Yin
Ng Yit Foot
Ngiam Shih Chun
Ngiam Tong Yuen
Ngo Hong Tat
Ngoo Wei Aun, Adrian
Nickita
Norris Ruby Patricia

O

Oei Kuan Dih, Alfonso
Oh Hiang Hock
Ong Chong Keat
Ong Choon Mui
Ong Choon Peng
Ong, Fabian
Ong Hui Lian, Grace
Ong, Henry
Ong Kah Hong
Ong Kok Wah
Ong Koon Seng
Ong Mong Siang
Ong Siew Chin
Ong Siew Leng
Ong Thiam Ser
Ong Tsui Ying
Ong Yuen Lin
Ooi Chin Khoon, Michael
Ooi Ee Lock
Ooi Phaik Thean

P

P J Smith
Pamela Alexandra
Pang Joel
Pang Kai Jian
Pang Oi Seng
Pang Seng Hoon, Victor
Pang Yang Huei
Park Mi Ae
Pascal Guy Chung-Wei Demierre
Pasco Maria Concepcion Diaz
Peh Oon Bee Lilian
Phang Henry
Phang Lye Fong
Lee, Philip
Tan, Philip
Phoey Ah Bee
Phung Minsi Sandra
Po Kim Chuan
Poh Beng Wee

Poh Boon Keong
Poh Ee Huat
Poh Kim Chuan
Pok Say Cheng, Jay
Pok Sok Cheng
Poon Hwee Chuan
Pradeep Niranjana Ballal
Ptc System (S) Pte Ltd
Puk Leung Kong, Dennis
Pun Boon Li, Pamela

Q

Quah Buck Song, Alfred
Quah, Johnny
Quek Hwee Choo
Quek Keng Koon
Quek Seo Luan
Quek Tai Teck, Oliver
Quek Teng Hong
Quek Yong Yong

R

Raina Lee and Mrs Flora Lee
Rajindar Kumar S/O Kapatoh
Ramakushnan Naidu
Realty and Investment Holdings Pte Ltd
Regiscons (Pte) Ltd
Rev Canon Dr Louis Tay Seng Kong
Rev Tong Wee Hwa, Daniel
Richard Chew Surgery Pte Ltd
Romeo Cosme Garcia

S

Saint on Corporate Services Pte Ltd
Sakina Yusuf Kagda
Sam Zhee Mun
Yee, Sandra
Santie Gunasekara
Mo Kee Fong, Sarah
Say Meijing, Melissa
Seah Choo Meng
Seah Chye Hong
Seah Kim Swee
Seah, Lena
Seah Mei Chu, Priscilla (Mrs Yeo)
Seah Wan Yin
See Buay Lan, Anne
See Hoo Kien Poh
See Keh Hin
See Teck Jen Yuri, Michael
Seet Hsu Yonchyen
Seet Ying Ling
Seetoh HF
Selvakumar S/O Murugayair

Seow Ai Whei, Mabel
Seow Jean Lin
Seow Yen Choon, Kelvin
Shaddai Treasures Pte Ltd
Shahul Hameed S/O Ameer H
Shamala
Shashank Shukla
Shenton Investment Pte Ltd
Sia Liang Poo
Siew Chee Leong
Siew Wei Yao

Sim Bee Choo, Karen
Sim Bee Teck
Sim Hang Khiang
Sim Piah Hui
Sim Poh Joo
Sim Wuan Kyi, Angeline
Singapore Press Holdings Ltd
Siow Jie, Benjamin
Siow Poh Hoon
Smith Richard Raymond
Soh, Andrew

Soh Beng Lay, Patrick
Soh Guan Chin
Soh Jun Rui, Cory
Soh Nai Huay
Soh Poh Chuan, Andrew
Soh Siew Huay
Soh Wee Chieh
Soh Xinming
Soo Jin Hui
Soo Soo Cheng
Soon Je Wei, Andrew
Soon Min Yam
Soon Wee Lam
Soon Woan Lin
South Asia Metal Works
St Andrew's Cathedral Mandarin
Congregation
St James's Church
St. James's Church Chinese
Congregation
St John's - St Margaret's Church
St. Hilda's Church
Stephen Lok

Steward Cross Pte Ltd
Sudesh Keshavlal Maniar
Sukumar Enoch-Joseph Giftson
Enoch
Suresh Kumar
Swee Saik Hwang
SymAsia Singapore Fund-Nehemiah
Foundation
Synod-Presbyterian Church in S'pore

T

Tae Kwok Wah
Tai Chris
Tai Tze Ghee
Tam Shiyun Noelle Camelia
Tan Ah Leong
Tan Bee Hua, Michelle
Tan Bee Yen
Tan Beng Soon
Tan Boon Huan, Peter
Tan Boon Lee
Tan Boon Ling
Tan Boon Poh
Tan Buck Ann
Tan Chee Guet
Tan Chee Keong
Tan Chek Huang
Tan Chin Hoon
Tan Chin Huat
Tan Chin Tuan Foundation
Tan Ching Yen, Pearleen
Tan Choon Kuiw
Tan Geok Chua
Tan Geok Lee, Florence
Tan Geok Muay, Irene
Tan Guan Cheng, Fanny
Tan Hang Leng, Gordon
Tan Har Ching
Tan How Nguang
Tan Hwee Miang
Tan Jing Kai, James
Tan John Isaac
Tan Joke San
Tan Joo Wee
Tan Jwee Ann Paul Louis
Tan Kah Chuan
Tan Kay Guan
Tan Kay Yiong
Tan Keng Choon
Tan Keng Leong
Tan Keng Soon
Tan Kheng Lee, Arnold
Tan Khoon Yong
Tan Kian Lum
Tan Kim Hoie, Jacqueline
Tan Kim Ping
Tan Kim Wee, Ivan
Tan Koh How
Tan Kok Jwee
Tan Kwang Chai
Tan Lee Eng
Tan Lee Wah
Tan Li Li
Tan Lih Chee

Tan Loo Tin
Tan Luan Hong, Ivy
Tan Lye Soon
Tan, Margaret
Tan Mui Choo
Tan Mui Hian, Malvina
Tan Mui Sang
Tan Ngak Liang
Tan Ngoh
Tan Peck Leng, Irving
Tan Pei-San
Tan Poh Hua
Tan Poh Li
Tan Seng Toon, Suzanne
Tan Seung Po
Tan Siew Cheng
Tan Siew Eng
Tan Siew Khuan
Tan Siewly
Tan Siok Lan
Tan Siok Tze, Jennifer
Tan Song Ngee, Adrian
Tan Soo Yong
Tan Soon Chye
Tan Tai Ngiap
Tan Tat Ming
Tan Tay Lek
Tan Teck Soon
Tan Thoo Teck, Albert
Tan Tiong Heng, Richard
Tan Tok Khew
Tan Wai Yee
Tan Wee Tin
Tan Yah Ho
Tan Yang Luan
Tan Yeong Hock
Tan Yi Min, Denise
Tan Yip Wei, Gilbert
Tang Chor Hwa
Tang Kwai Chan
Tang Li Ping
Tang Oi Wah
Tang Siew Tuck
Tann Joo Lian
Tay Ban Guan, Andrew
Tay Boh Keong, Adeline
Tay Chee Wah
Tay Ewee Liang
Tay Kim Hua
Tay Lay Hoong @ Zheng Rong
Tay Lian Ser
Tay Lijin Lynn
Tay Luan Hong, Ivy
Tay Meow Kieng

Acknowledgement of Donations

Tay Seng Beng
Tay Seng Eng
Tay Sok Hui
Tay Ter Long
Tay Tse Sing
Teh Kian Keong
Teh Tau Ling
Teng Chang Wang
Teng Kiam Leng
Teo Ah Lek, Angeline
Teo Cheng Guan
Teo Joo Mong
Teo Kee Meng
Teo Kian Hin
Teo Lai Cheng, Catherine
Teo Li Choo
Teo Ling Ling, Florence
Teo Mui Cheng
Teo Mun Tiong
Teo Soon Heng, Danny
Teoh Choon Sin
Tham Chee Mun, Kenneth
Tham Hseek Thuck, Jediaiah
Tham Kwok Keong
Tham Tuck Wah, Richard
Tham Yew Kong
The Rightway Corporation (P) Ltd
The Singapore Sugar Traders
Association Ltd
Then Jit Yew Alan Augustine
Then Lee Lian
Then Poh Leng
Thia Lee Yong
Thiang How Lim, Johnny
Thien Kim Keat
Thinkads Pte Ltd
Thny Geok Huay
Tiang Tong Bing
Ting Kian Wei
Tio Hong Oei
Toh Ah Loo
Toh Chan Hin, Veronica
Toh Lee Hong
Toh Sen Kim
Toi Mui Keow
Tok Siaw Peng
Tong Heam Wah
Tong Shueh Liang
Tow Heng Tan
Tow Joon Heng
Tran Ngoc Son
Tsu Siu Wah
Tung Fai Thiong

Acknowledgement of Donations

V

Vang Hartono
Voon Wai Leng

W

Wan Ah Soo
Wan Choon Kheong, Raymond
Ven. Wong Tak Meng
Wan Fook Weng
Wang Ee Jen, Wilson
Wang Le
Wee Chee Ng
Wee Chin Chin
Wee Jing Jing
Wee Siok Kee
Wee Zhi Zhong, Wilfred
Wei Lu Sinclair
Weng Xue Qing
Westside Anglican Church
Wilmer and Sons Private Limited
Wilmer Enterprises Pte Ltd
Wilmer Holdings Pte Ltd
Won Gon Park, William
Wong Bee Onn
Wong Chee Hoe
Wong Chee Meng
Wong Chee Yong
Wong Choong Seng
Wong Choy Yoke
Wong Fatt Kee
Wong Hong Yen
Wong Keng Tong
Wong Khuan Ho
Wong Kia Lip
Wong Kok Meng
Wong Kwai Foon
Wong Kwai Siong
Wong Kwang Leong
Wong Lai Siong
Wong, Lydia
Wong Mai Hong, Jane
Wong Meow Lian
Wong Moi Kian
Wong Pei Jun
Wong Siew Voon
Wong Sook Yee
Wong Sui Lee
Wong Te-Ping
Wong Tian Ching
Wong Tien Choy
Wong Tuck Yin
Wong Woon Harn
Wong Yik Shyong, Jeremy
Wong Yoke Peng, Karen

Wong Yong Kee
Wong Yuen Tai
Woo Mun Keong
Wu Bang Wan

X

Xander Capital Pte Ltd

Y

Yang Hui Fang
Yang Liew Ping
Yap Eng Sui, Petrine
Yap Kwee Heng
Yap Siok Ling
Yap Soon Tiong
Yau Hoe Kiat, Patrick
Yean, Suzanna
Yeap Min Li
Yeh Richard Allan
Yeh Yong Cheng
Yeni Suwarooyo
Yeo Chuen Eng
Yeo Chye Whatt, Kenneth
Yeo Ek Guan, Andrew
Yeo Enk Kok
Yeo Hock Seng
Yeo Joo Hock
Yeo Kam Law, Phillip
Yeo Keng Kah
Yeo Lay Foong, Denise
Yeo Ngoh Kim
Yeo Poey Ewe Soon
Yeo Sweet Pheng, Sharon
Yeo Tiong Wee
Yeo Wee Ding
Yeong Jia Wei Giles Jonah
Yeow Ying Ying
Yeung Koon Sang, David
Yew Moo Joo
Yim Chuen Weng
Yishun Christian Church
Yong Chuk Kwin
Yong Lum Sung
Yong Pei Xin, Marianna
Yong Siew Kin
Yong Siew Ying
Yong Su Tshu, Jane
Yong Yew Chiang
Yoon Chee May
Young Yoke Mun, Janet
Yow Peng Choon
Yu Tor Ann
Yue Yean Feng
Yvonne How

Z

Zulkifli Mohd Ain

DONORS OF ST. ANDREW'S AUTISM CENTRE

7 Stars (3014) Pte Ltd

A

Alternative Selection Pte Ltd
Ang Bee Peng
Ang, Dennis
Ang Law Ying, Shirley
Ang Swee Hahn, Adele
Anson International Paediatric and
Child Development Clinic
Aw Shye Cheng, Daniel
Aw Zhu Jun, Leah

B

Boey Chuen Yee, Lawrence

C

Centennial International Pte Ltd
Chan Mei Wai
Chan On Ting
Chan Siew Boon, Leonard
Chan Siew Cheng, Regina
Chan Swee Kim, Bernadette
Chan Wai Fen
Chan Wai Fook, Alan
Chan Wing Hong
Chang Shuh Tzer
Chartered Asset Management Pte Ltd
Chen Hui Li
Chen Jieming
Chen Kwan Da, Peter
Cheng Chek Lim
Cheo Song Cherh, Grace
Cheok Chin Hock
Cheong, Michelle
Cheong, Simon
Chew Mun Wai
Chew Yu Hoong, Brian
Chia Kok Cheong
Chia Shih Onn
Chieng Wei Ping, Adrienne
Chin Jing Jih
Chin Poh Heng
Chin Siong Yoon, Diana
Chioh Chye Khye
Chong Kit Fah
Chong Shang Kian

Chong Te Wei
Chong Yuen Chee
Choo Lee Beng
Chooi Siew Thim
Chow Choo Tuck, Eugene
Chow Min Wei
Choy Keen Meng
Chua Cheng Zhan
Chua Puay Lee
Chua Soon Hwa
Chua Tiang Choon, Keith
Chua Yu Cong, Eugene
Clifford - HIS
The Community Foundation of
Singapore

D

Daswani, Nicholas Naresh Arjandas

E

Ee, Eddy
Elias, Harry
Eilinawati
Eu Oy Chun
Eu Yee Kwang, Geoffrey
Expedite Air Conditioning and
Electrical Pte Ltd

F

Fam Siu Ping, Anita
Fathimah Binti Mohamad Yunos
Fock Wai Hoong
Fong Mun Ngin, Mervyn
Foo Sek Min
Foo Wen Li, Emmeline
Fu Yingqi

G

Galbraith, EK
Gan Tai Pit, David
Gee Siew Chin, Phyllis
Gem Kidz
Go Twan Seng @ Trijono
Gondokusumo
Goh Han Sen, Randy
Goh Hui Sing
Goh Ling Chong, Edwin
Goh Siew Jian
Goh Sok Hoon
Goh Wee Keong
Goh Yeow Tin
The Good Seed Pte Ltd
Goodenough, Gail Reynold
Greendot Media Pte Ltd
Gupta, Hirdesh

H

Heng Ai Ki, Adeline
Heng Chee Song
Herman
Hii Yik Hiun, Nikki
Ho Lee Construction Pte Ltd
Hon Shufen
Hong Siew Chen
Honyun Construction Pte Ltd
Huang Hanyin
Huang Tet On, James

J

Jesudass, Michael An
JL Sports Medicine & Surgery Pte
Ltd

K

Kaur, Dhanjeet
KEH Technology
Kek Yen Ieng
Khaw Ping Ping
Khoo Chai Heng
Khoo Kim Geok, Jacqueline
Kiang Siew Hoong
Koh Ching Ching
Koh Meng Yuet, Dorothy
Koh Lay Hua
Koh Swee Khoon
Ku, Gordon
Kuah, Jonathan
Kuang Keng Soon
Suresh Kumar
Kundadak, Ganesh Kudva
Kundu, Shameek
Kwang Yee Ling
Kwek Chu Lih
Kwok Kai Hwei

L

Lau Chee Peng
Lau, Daniel
Lau, Gilbert
Lau Huan Yeong
Lau Tze Hau, William
Lau Yee Wan, Yvonne
Lee Choon Siew
Lee Fook Yan, Patrick
Lee Gaik Lin, Melisa
Lee Jong Song
Lee Kim Meng, Kelvin
Lee Kum Chuen, Keith
Lee Le Thin
Lee Mei Sim
Lee Ming San

Acknowledgement of Donations

Lee Po, Nicola
Lee Tuan, James
Leong, David
Leong Siew Hay
Leong Wah Kheong
Leong Yue Meng
Lew Khar Khoo
Li Qiwen, Adrian
Lian Chin Chye
Lien Jown Leam, Michael
Lien Man Yee
Lim, Adrian
Lim Chan Hoe
Lim Gwek Ngor, Esther
Lim Hui Ching
Lim Hui Kwan
Lim Jin Geok
Lim Joo Thiam
Lim Ke Xin, Joey
Lim Li Ling, Isabelle
Lim Mei Eng, Junnie
Lim Thiam Chuan, Freddy
Lim Tiong Seng
Lim Yan Ping, Andelina
Lin Jiajiao, Aaron
Lin Mingyan
Liu Chee Ming
Lo Khee Tian, Mark
Loh Wah Kay
Loh Wai Cheng, Alison
Loke Lee Yin
Looi Wan Teng
Low Chai Yeong
Low Ghee Bee
Low Soon Theng
Low Swee Seng
Lu, Iain

M

Mathew, Anish
Matthews, Norman
McBain, Steve Paul
McWill Engineering Pte Ltd
Menon, Shamir Kevin
Mum Kwok Chiew, Eddie

N

Narayanan, Pavithra
Neo Beng Ann
Neo Hwee Nee
Neo Liyan
Neo Suat Hong
Ng Chee Hao, James
Ng Kee Tong
Ng Ngai Kin

Acknowledgement of Donations

Ng See Lye
Ng Woo Hong
Ng Yeo Ping
Ngoi Sing Shang
NTU Students' Medical Society

O

Ong Bee Hong
Ong Chew Kiat
Ong Eng Chong
Ong Huimin, Christine
Ong Jen Yaw, Daniel
Ong Kah Siang, Jason
Ong Lii Hee, Carlton
Ong, Reuben and Aiden
Ong Say Kiat
Ong Seng Gee
Ong Seng Leong

P

Pang Hee Shui, Lawrence
Pang Jun Jie
Pang Lai Fern, Michelle
Pang Seng Hoon, Victor
Papa Palheta Pte Ltd
Phua Jin Seng
Phua See Wei, Isaac
Plastic-Print Supplies
The Purple Parade Ltd

R

Rathband, Paul Antony
Red Summer Koi Farm
Retty, Kalpana
Ricafort, Frederick Laurente
Rohayah Bte Abdul Majid

S

Sabapathy, Antoinette Ann
Sagayaraj, Kingly Michel Cyril
Sahay, Mishoo
Sajjan, Vanisree
Sak Wai-Mei, Caron
Sathiamoorthy, Giridhar
See, Donald
Seet Keong Hoe
Selvakumar S/O Murugayair
Semaun, Raymond Marcel
Shou Ying Tseng, Evelyn
Siah Ann Heng, Jonathan
Siew Wei Yao
Sim Wen Wei, Sarah
Singapore Tai Guan Ong Clan
Education Trust Fund

Sivalingam, Bhavani
Soong Yung Juk, Charis
South East Community Development
Council
St. John's - St. Margaret's Church
Su Shaoqin
Subagijo
Sugumaran, Arun Prasath
Suphap, Rucksakul Chote

T

Tam, Ken
Tan, Andrew
Tan Beng Tin
Tan Boon Ling
Tan Ee Than
Tan E-laine
Tan, Ernest
Tan Ian Mao
Tan Jou Hwei
Tan Kian Woo
Tan Le-on, Joshua
Tan Mui Ling
Tan Pei-San
Tan Peng Hor
Tan Qiu Lin, Chris
Tan Shuo Hui
Tan Siak Soon
Tan Siok Siew, Susie
Tan Su Lyn, Claudine
Tan Thian Yew, Patrick
Tan Wee Meng
Tan Weifeng, Benny
Tan Wei Ming
Tan Wei Sen, Andy
Tan Yo-Hann
Tay Heng Guat, Teresa
Tay Kian Phuan, William
Tang Li Jen
Tang Mui Hia
Tay Ru Hui
Tay Wee Hua, Winston
Tee Wee Sien
Teng Fong Ling, Regina
Teo Bee Lan
Teo Kian Hin
Tham Hsien Jen, Colin
Theng, Paul
Toh Soo Ling, Serene
Toh Yude
Tong Wee Hwa, Daniel
Tseng, Johnny
TSMP Law Corporation

U

UT Engineering Pte Ltd

V

Varkey, Rahul George

W

Wakuda, Tetsuya
Wang Mei Juan, Jean
WebSatMedia Pte Ltd
Wee Soo Heng
Wee Teng Wen
Wee Xue Mei, Desiree
Wilfred, Merwin Raymond
Wildy, Candra
Woh Hup (Pte) Ltd
Wong Chee Meng
Wong Chee Wai
Wong Ji Wei
Wong Kok Choy (Huang GuoCai)
Wong, Lina Isa
Wong Kwang Heng, Vincent
Wong Yingyi
Wu Dah Wei, David

Y

Yang Chi
Yap Chee Meng
Yap Bee Koon
Yap Say Jou
Yeap Min Li
Yeo Beng Hwa
Yeo Boon Chye
Yeo Chee Keong
Yeo Chor Tzian
Yeo Chuan Ann, Elvin
Yeo, Emerlyn
Yeo Khee Huat, Andrew
Yeo Sze Hua
Parents of Yeo Xie Xuan
Yeoh Tze Ling, Phyllis
Yeong Jia Wei, Giles Jonah
Yip Chun Hong, Kevin
Yong Lai Peng, Mona
Yong Oi Maie
Yong Wee Lin
Yong Zhuang
Young Yoke Mun, Janet
Yu Hong Xiang
Yuen Pei Shan, Patricia
Yuen Thio, Stephanie

DONORS OF ST. ANDREW'S COMMUNITY HOSPITAL

360T Asia Pte Ltd

A

Adi Huaxi
Agusta
Ah Huat Trading Pte Ltd
Akhter Ahmed / Yong Moi Fong
AL Tyres Pte Ltd
Alco Sunshade Pte Ltd
Alps Academia
Ami Nakamura
Ang Ah Beng
Ang Bee Peng
Ang Boo Hai
Ang Cheng Hong, Judy
Ang Chin Hock
Ang Gek Hong, Cindy
Ang Hui Kheng
Ang Hwee Leng, Esther
Ang Kah Ngoh
Ang Lay Hwa
Ang May Lian
Ang Meng Thew
Ang Seow Luan
Ang Siew Hock
Ang Swee Hahn, Adele
Ang Swee Kheng Emily
Annam Vaidhyanathan
Ang Tang Seng
Anupam Pramanik
Apex Energy International Pte Ltd
Ashok Kumar Gupta
Au Ting Cheng
Au Wing Hong
AV One FM & Engineering Pte Ltd
Aw Keck Bin
Awanth S/O Kunasar Harun
Azaliah Binti Ismail

B

Beh Chai Keng
Benjamin Davies
BGC Partners (Singapore) Ltd.
Bhop Indar Singh
Bliss & Reels Co Pte Ltd
BNS Asia Limited
Boen Djit Kam David / Boen Pau Wen
James
Boey Siew Fook, Michael
Boey Tchung Li, Selina
Bu Chee Chang

Bunterm Bunyaraksh Goh
Business Continuity Planning Asia
Pte Ltd

C

Cai Ya Ru
Capital Airconditioning International
Pte Ltd
Caring Group Pte Ltd
Chai Boon Cheong
Chai Hui Yea
Chai Wong Yin, Carolyn
Chan Ai Choo
Chan Boo Yook
Chan Chee Chuan
Chan Chee Fei
Chan Ching Hwee
Chan Eng Thai
Chan Hian Yu
Chan Hiang Tiak
Chan, Jennie
Chan Kok Onn
Chan Kok San nee Kow Quee Neo
Chan Kwok Loon, James
Chan Soo Cheng, Allan
Chan Vee Bun
Chan Wai On
Chan Wai Sum
Chan Wee Chuan
Chan Wei Jing, Clara
Chan Weng Sun
Chan Yin Lan
Chang Cheng Chang
Chang, John
Chang Tang Shing
Chang Wai Kuen
Changi Golf Club
Cheah Bee Hooi
Cheah Meng Keong
Cheang Hon Theng, Reuben
Chee Choon Wei, Alvin
Chee Kin Tze
Chee Wei Yen, Amy
Chee Yock Lan
Chemiengineering Products Pte Ltd
Chen Dan
Chen Eng Eng
Chen Kah Tet
Chen Keng Tiong
Chen Lee Wa
Chen Shing Piao
Chen Wern Sin
Chen Yunmei
Cheng Buan Heng

Acknowledgement of Donations

Cheng Heng Kuang
Cheng Keng Guan
Cheng Sou Mei
Cheng Su Chen
Cheng Teng Wai
Cheng Theng How
Cheng Wei Liang
Cheng Wen Han
Cheng Winnifred
Cheng Yew Fook
Cheok Chin Hock
Cheong Bee Cheng
Cheong Chun Yei
Cheong Kevin
Cheong Kim Man
Cheong Kong Leong
Cheong Moon Yeng
Cheong Wei Ling
Chew E-Lynn
Chew Eng Soon
Chew Hwee Boon, Josephine
Chew Keat Leng
Chew Leng Hock
Chew Mee Ling
Chew Sook Yow
Chew Tiang Hock, Ricky
Chew Yong Kai
Chia Chern Yee
Chia Hee Chye
Chia Helen
Chia Hock Ann
Chia Hui Teen
Chia Merry
Chia Siew Chye
Chia Sze Boon
Chia, Vincent
Chia Woon Liat, Chris
Chiam Koh Leong
Chiam Puay Ngoh
Chiam Toon Lim, Paul
Chiang Boon Tian
Chiang Jia Yu, Joseph
Chiang Lai Fang
Chiang Pak Shan
Chiang Suat Hong
Chiem Sin Nam, Steven
Chiew Yew Mee
Chin Hong Hua
Chin Lui Yen, Teresa
Chin Se Seong
Chin, Susan
Chin Wan Li / Chin Wang Li Ling
Chin Yong Keong
China CITIC Bank International Ltd

Acknowledgement of Donations

Chiong Kheng Liang
Chionh Siok Bee
Chng Siew Hong
Choe Cheng Bee, Joan
Choi Kam Heng
Chong Chee Loong
Chong Choon Min, William
Chong Choon Peng
Chong Fong Lan
Chong Hwee Hwa
Chong Kit Fah
Chong Lih Kiun
Chong Mei Mei
Chong Nam Heng
Chong Shang Kian
Chong Song Jin
Chong Soo Keow
Chong Teck Kiat
Chong Wei Hong
Choo Cheng Chong
Choo Chin Yong
Choo Kuen Lim
Choo Shwu Ling (Zhu ShuLing)
Choo Yong Meng
Chow Heng Weng, Ken
Chow Sook Chin
Chow Tee Lee
Choy Kin Choong
Christian Medical & Dental
Fellowship
Chu XueBao
Chua Gek Choon, Jeanette
Chua Bak Cheong
Chua Beng Tat
Chua Boon Leng
Chua Cheng Yew
Chua Choon Luan
Chua Chung Yeow
Chua Guan Hwee
Chua Hsien Yang
Chua Hung Mong
Chua Hwee Beng
Chua Kang Cheh
Chua Kheng Sin
Chua Kheng Soon
Chua Leong Geok
Chua Ling Li
Chua Mei Wan
Chua Meng Choo
Chua Mui Ling
Chua Seng Yew
Chua Siok Hwa
Chua Soo Chiew

Chua Swee Heng
Chua Tak Meng
Chua Wee Sze
Chua Yew Heng
Chua Yu Cong, Eugene
Chuah Siew Boon
Chuang Hak Chuan
Chung, Herbert
Chwee Han Sin
Civilland Construction & Engineering
Pte Ltd
Cosmas Chen Woon Kong
CYF Enterprise (S) Pte Ltd

D

Dafong Trading Pte Ltd
Das Diganta Kumar
David Kraal
David Kevin Lynne
David P Walker
Davjones Technology
Day Rehabilitation Centre
DBS Bank Ltd
Dedy Setiawan
Dhanjeet Kaur
Digio Bridal Pte Ltd
Diong Hee Ing
Djaja Laksana Hasan
Dorairaj
Dudley De Niornay
Duncan James Giddings
Dyason Marguerite Louise

E

Easy Arisarwindha
EBS Dealing Resources International
Ltd
Edrington Singapore
Ee Mei Ying, Nicole
Eilinawati
EKHL Pte Ltd
Eng Kian Seng
Epiland
Esteem Management Services Pte
Ltd
Eu Oy Chun
Eurex Frankfurt AG Singapore
Branch

F

Fan Chee Kuan
Fan Ka Wing, Natalie
Far East Technology Pte Ltd

Fleming Katherine Mary Wilson
Flextrade Systems Pte Ltd
Foo An Foon
Foo Ket Khoon
Foo Lai Seng
Foo Meng Soo
Foo Mui Lian
Foo Shuu Tian
Foo Siew Ting
Foo Suan Peen
Foo Wah Ham
Fook Lai Kuen
Foong Foo Ming
Foong Siew Wai
Franky Stanudjojo
Fu Teck Engineering
Fun Kiang Chay

G

Romeo JR Garcia
Gan Beng Wee
Gan Chong Huey
Gan Hui Leng
Gan Le Hsia
Gan Seng Yei
Gee Siew Chin, Phyllis
GFI Group Pte Ltd
Gn Chiang Yam
Godi Venkateswarlu
Goh Sai Geng
Goh Ah King
Goh Ah Lay
Goh Aik Nang
Goh Boon San
Goh Chai Hong
Goh Chee Heng
Goh Chee Sian
Goh Chong Khing
Goh Chor Lee, Grace
Goh Eng Kok
Goh Hong Huat
Goh Jiang Wee
Goh Kin Soon
Goh Kun Khich
Goh Lian Chuang
Goh Miaw Hui
Goh Peck Cheng
Goh Peter Ivan
Goh Pi Lee, Beverly
Goh Say Jim
Goh Sioh Chin
Goh Siow Tai
Goh Sock Gek
Goh Wei Cheng

Goh Yew Seng
Goi Teck Poh
Goldman Sachs (Singapore) Pte
Goon Li Hua
Gow Hui Suan
Gupta Sant Kumar
Gwee Yeow Weng

H

Ha Ah Kwa
Halim Suciarto Tio
Han Chek Siew
Haresh Naraindas Chotirmall
Haryanto Tanuwi
Hasan Widjaya
Hau Lai Huat
Hee Huey Sun
Heng Book Keng, Edmund
Heng Chee Song
Heng Jit Kwang
Heng Meng Hee
Heng Yih Jer
Henky Toha
Herrin
Hia Han Chong
Ho Bee Tat
Ho Beng Suan, Josephine
Ho Choon Ngiap
Ho Choy Hung
Ho Eng Chuan
Ho, Ivy
Ho Jit Him
Ho Kim Sai
Ho Kin Fung
Ho Kok Sun Kevin
Ho Mun Weng
Ho Neo Siang
Ho Poh Wah, Jason
Ho Teck Leong
Ho Woon Har
Ho Yen Nee
Ho Yew Ping, Lambert
Ho Yoke Foong
Ho Zhi Lyang, Luke
Hoe Yao De, Jimmy
Hoh Kwai Chun
Hong Fook Kiew
Hong Hock Ho
Hong Yew Thian
Honyun Construction Pte Ltd
Honyun Pte Ltd
Hoon Dah Yenn
Hor Puey Sheng
Hor Xiao Hong

Hougang Assembly of God
Hoy Loong Sang Gordon
HPH Engineering Pte Ltd
Hsien Shu Hua
Hui Sow Kum
Hung Khee Hua

I

ICAP AP (Singapore) Pte Ltd
Indonesian Tractors Co Pte Ltd
Indumati D/O M K Dosni
Inpatient Therapy Services
Interlocal Exim Pte Ltd
IPC Information Systems (Singapore)
Pte Ltd
Irine Agripa Mata

J

Janakiraman Ramanakrishnan
Jane Louise Huston
Jee Sek Hwee
Kho, Jenny
Ng, Jermain
Jiang Zhenhui
John Ackerman Products Pte Ltd
Join Aircon & Electrical Engineering
Pte Ltd
Jow Terng Boon

K

Ka Lim
Kaidi Co Pte Ltd
Kam Pong Ian
Kam Tong / Foo Kim Wah
Kan Lai Siong
Kang Wee Liang
Kao Jong Fong
Karen Monica Liang Poh Leng
Karupiah Sathiyacelan
Katherine and Irene
Katoki Mwalilino
Kaviah Selvan S/O Laksmanan
Kay Lay Meng
Kee Chop Puang
Kee Lee Khoon
Keh Chin Chai
Ker Soon Leong Steven
KGI Futures (Singapore) Pte Ltd
Khit Chai Ching
Kho Hock Chye Cyril
Khoo Christina
Khoo Hong Choo
Khoo Kok Kiew
Khoo Su Feu

Acknowledgement of Donations

Khoo Tin Wan, Raymond
Khor Mei Leng
Khor Phooi Choon
Khor You Li
Khung Lay Lian
Kiden Engineering Pte Ltd
Kiu, Peggy
Koh Beng Joo
Koh Bi Xin
Koh Chay Luang, Jessica
Koh Chelyn
Koh Cher Meun, Samuel
Koh Chin Chye
Koh Chwee Lee
Koh Eng Heng
Koh Gek Hwa
Koh Gim Chuan
Koh, Irene
Koh, Jenny
Koh Kai Teck
Koh Kok Ong
Koh Lee Kiow
Koh Liang Teck, Edmund
Koh Mih Kwee, William
Koh Moh Siah
Koh, Pauline
Koh Pit Kuang, Roy
Koh Poh San
Koh Poh Tee
Koh Seet Eng
Koh Seng Bee
Koh Siew Joo, Emily
Koh Siew Meng
Koh Steven
Koh Wah Seng, Philip
Koh Yock Teck
Koh Yong Ming
Koid Joanne
Kok Peng Wai
Kon, Emily @ Law Wen Juian
Koo Bee Cheng
Koon Kay Kheng
Kow Kim Huat
Kua Boon Kuan
Kuang Keng Soon
Kui Teck Soon
Kwan Chek Wah
The Late Kwan Mun Ting
Kwan Mee Sin
Kwang Chaw Tien
Kwee May Shien, Constance
Kwek Ah Gek
Kwok Wing Onn
Kwong Ah Soo

Acknowledgement of Donations

L

Laeu Siew Fung
Lai Chee Kong
Lai Chin Kui, Kenneth
Lai Poh Lian, Pauline
Lai Po-Hsun
Lai Teck Khiam
Lai Wai Fun
Lai Xiu Yu
Lai Yun Pau
Lam Chiew Wah
Lam Kim Mun
Lam Kin Wang
Lam Oi Ying
Lam Ping Cheung Ralph
Lam Sing Tong
Lam Yip Heng
Lau Ai Ling
Lau Lee Poh
Lau Shy Yunn
Lau Song Teck
Lavanya D/O Anpalakan
Law Siok Kwan
Lee Yin Mooi, Shereen
Lee Bee Mui
Lee Bee Tin
Lee Chee Hoe, Kevin
Lee Chee Meng
Lee Cheng Hee
Lee Choon Huat
Lee Chue Chye, Lionel
Lee Chun Theng
Lee, Deric
Lee Fook Hou
Lee Foundation
Lee Garden Services
Lee Gek Lan and Toh Boon Siong
Lee Geok Suat
Lee Guat Ngor
Lee Hock Tan, Clifford
Lee How Cheng, Gerard
Lee Jean Yoke
Lee Kah Chuen
Lee Kim Seng
Lee Kin Wai
Lee Kiok Hwee
Lee Lay Yin
Lee Le Thin
Lee Lee Kuan
Lee Lye Kuin, Teresa
Lee Mik Sen
Lee Ming
Lee Ngian Tong
Lee Shin Shyan

Lee Soh Luan
Lee Suet Ping
Lee Tai Kwan Annah
Lee Tuan
Lee Van Fang
Lee Wei Yung
Lee Wu Choong
Lee Yew Kuan
Lee Ying Wei
Lee Yong Nam
Lee Yuen Sin
Lek Ngee Kwee, Thomas
Leong Yin Ping
Leong Hong Har
Leong Hong Sheng
Leong Mang Ying
Leong Sein Choy
Leong Shook Ken
The Late Leong Soh Mui
Leong Soon Khing
Leong Sun Juat
Leong Yim Keong
Leow Chee Wee
Leow Hock Chuan
Leow Yong Peng
Ler Seng Ann
The Late Ler Siew Eng
Leung Dominic Calibuso
Lew Khar Khoon
Lian Ee Shin
Lian Jenn Yih
Lian Whye Meng
Liauw Soon Chong
Lie Ly
Lien Soon Eng
Lien Tien Meng
Liew Ah Ngiok
Liew Fook Nyong
Liew Hwee Ching
Liew Reginald
Liew Siew Cheng
Liew Yoon Sam
Lim Lye Boon
Lim Bee Ping
Lim Chee Keong
Lim Chee Wei
Lim Chek Hoon
Lim Cher Lam
Lim Choon Seng
Lim Eng Chye
Lim Eng How / Yap Poh Suan
Lim Eng Joo
Lim Eng Keow
Lim Eng Lee

Lim Geok Gee
Lim Hong Hua / Lee Thai Luen
Lim Hua Swee
Lim Hua Thiam
Lim Hui Peng
Lim Hun Khoon
Lim I-ling Lorraina
Lim Jen Howe
Lim Juay Yong
Lim Jyh Ming
Lim Kah Huat
Lim Kek Han
Lim Keng Yong
Lim Kiat Huat
Lim Kim Gek, Grace
Lim Kim Heok
Lim Kiok Keong, Philip
Lim Kok Kiong
Lim Lay Choo
Lim Lian Fang
Lim Lian Seng
Lim Lye Keong
Lim Meng Patt
Lim Nancy
Lim Nelson
Lim Ngern Boey
Lim Peck Keng
Lim Pei Ping
Lim Poh Im
Lim Shawn
Lim Shuh Fang
Lim Sia Lee
Lim Siew Tin
Lim Sim Hwee
Lim Soon Poh
Lim Swee Yim
Lim Teck Huat
Lim Thiam Choon
Lim Tong Li, Christina
Lim Tse Yin
Lim Tsun Chiet
Lim Wee Kian
Lim Wee Kiat
Lim Wee Kok
Lim Wee Lin
Lim Wee Tay
Lim Willy
Lim Xin Min Annabel
Lim Yau Hui
Lim Yee Hoon
Lim Yong Huat, Victor
Lim Yong Khern
Lim ZiWei
T. L. Ling

Ling Yew Jin, Kelvin
Liong Ah Soo / Cheen Choy Chun
Liu Miao Di
Liu Xiaojie Jeffson
Lius Adrian Putra Sinaga
Living Lilies Pte Ltd
Loh Boon Keat
Loh Chin Hua
Loh Ching Ying
Loh Gin Yau
Loh Huai Sing
Loh Koon Shen
Loh Lai Yong, Elaine
Loh Mei Ling, Myra
Loh Min Hua
Loh Min Yu, Valerie
Loh Nee Peng
Loh Ping Chin
Loh Siew Kim
Loh Soon Leng
Loh Wee Hong
Loh Yoon Chao, Peter
Loi Chit Fai, Kelry
Long Jee Jong, Joanne
Loo Chwee Ngoh
Loo Khim Phoey
Loo Koon Cheng
Loo Sai Mui
Son of Loo Yoke Chan
Low Boon Hong
Low Buen Chek
Low Ee Lin Patricia, Angelia
Low Ghee Tat
Low Kim Lean
Low Kok Seng
Low Kuang Ting, Winston
Low Lye Hoe
Low Miew Lai
Low Pei Yen
Low Say Loo
Low Seok Mui, Jennifer
Low Wai Ling
Loy Lai Lam
Loy Sai Cheng, Warren
Loy Suan Choo
Lum Chee Seng
Lum Weng Hong

M

M/S Viva Cosmetics Beauty Centre
Ma Ong Kee
Ma Seok Beng
Ma Sook Funn, Cindy
Mah Yoke Sim

Majer Business Services Pte Ltd
Mar Thoma Church in Singapore
Marine & Offshore Integrated
Logistics (S) Pte Ltd
ME Holdings Pte Ltd
Mehbub Habibullakhan Wakil
Menghani Jagdish Saligram
Miao Yiwen
Miko Technologies Pte Ltd
Mind Centre for Learning Pte Ltd
Mirah Harsono
Moh Siong Huat Pte Ltd
Mok Yew Kee
Mok, Andrew
Mok, Jacqueline
Mok Kok Seng
Mostaq Shakil Ahmed
Mueller Johannes
Muhammad Nur Nizam Bin
Sulaiman
Muhammad Taufiq Toh
Mun Kok Woh
Muthiram Sundara Paripoorana
Perumal

N

Nah Chih Kai
Neo Bick Yin Nee Cheong Bick Yin
Neo Kian Yong
Neo Kim Huat
Neo Philip Tay Keng
Neo Puay Cheng
Neo Tiong Tian
Neoh Hooi Ming
Nexg Group Design
Ng Ai Leng
Ng Bee Peng
Ng Bryan
Ng Chai Wui
Ng Chee Yong
Ng Choon Kiat
Ng Chor Chye
Ng Dian Yie
Ng Gee Ann
Ng Geok Joo
Ng Heng Pan
Ng Hui
Ng Johnny
Ng Jun Kang
Ng Kee Tong
Ng Keng Eng
Ng Kheng Hock, Roland
Ng Kim Ngiok
Ng Lay Gim, Peggy

Acknowledgement of Donations

Ng Lee Huat
Ng Leng
Ng Liew Kee
Ng Man Ching, Agatha
Ng Meng Lian
Ng Mui Heong
Ng Poh Cheng William
Ng Poh Har
Ng Poh Keong
Ng Say Chuan
Ng Say Khoon, Adrian
Ng Shi Yong
Ng Shi Yun, Serene
Ng Siau Yong
Ng Soo Hoon
Ng Soong Beng
Ng Swan Kian
Ng Thiam Chye
Ng Tze Haw
Ng Wai Hung, Andrew
Ng Woo Hong
Ng Woon
Ng Yong Kwang, Jason
Ng Yunn Jia
Ngai Yuet Hoong
Ngee Ann Development Pte Ltd
Ng's Technical Service & Trading
Nittan Capital Singapore Pte Ltd
Nityananda Singha
NUS Multi-Purpose Co-operative
Society Ltd

O

Oen Lee Hsia
Oh Poh Chye
Oh Poh Chye / Hu Baocai
Oi Hong Hooi
Olivero Angelina Veronica
Ong Ah Yang
Ong Charmaine
Ong Chin Soon / Tan Chui Hiang
Ong Han Yi
Ong Hui Kang
Ong Hwee Leng
Ong Jun Sheng, Jason
Ong Ken Hoon
Ong Khai
Ong Kian Boon
Ong Lay Sien (Wang Li Chan)
Ong Lye Chun
Ong Min Chor
Ong Ooi Tong
Ong Peng Guan
Ong Say Kiat

Acknowledgement of Donations

Ong Siew Geok
Ong Sin Heng, Henry
Ong Sor Ling
Ong What Eng
Ong Yu En
Ong Yuen Lin
Ooi Chuan Hoe
Oon Cheng Lock
OTHS Builders
Oversea-Chinese Banking
Corporation Ltd
Ow Chun Yen

P

Pae Poh Jeng
Pang Kai Jian
Pang Kok Hua
Peck Eng Kee
Peh Ruiliang
Peh Yang Kwang, Patrick
Pek Chin Siong
Pek Hock Chye / Phua Lay Tin
Penta-Kohden Marketing Pte Ltd
Phan Fong Ying
Ross A Philip
Phoon Pui Mei
Phua Family
Phua Hooi Leng
Phua Nam Hock
Pico-Chia Brothers (Charity Funds)
Pte Ltd
Poh Ik Tng
Poh Keng Chew
Poh Kit Luen
Poh Lip Meng
Poh Phei Ling
Poh Tiong Trading Co
Poh-Lim Shir Pei
Pok Kee Fah
Poon Kwan Foong
Premier Automotive Services Pte Ltd
PSB Control Pte Ltd
Pua Poh Heng
Puah Ser Hon
Puah Soon Kin / Puah Nguan Cheng
Puneet Sethi

Q

Quah Kok Heng
Quah Wee Hong
Quek Ching Ho
Quek Chuan Pong
Quek Hoon Lee
Quek Keng Koon

Quek Soh Khim
Quek Soon Leong
Quek Yi Hong, Lewis

R

Rahul Shegokar
Rajarah Murali
Rajesh Vnnithan Rajagopalan
Raleigh Galeos
Ramaiah Natarajan
Ramesh S/O Mak Appoo
Resource Management Corporation
Pte Ltd

S

Salma Khalik
Sam Goh Hongli
Sandeep Shyamsunder
Santeria Trading
Sarah Audrea
Saramma Abraham
Sasi Kumar S/O Asokuma
Sathasivam Shanti Devi
Saw Xian Yang
Say Chiou Mei
Say Kin Ee
Seah Buck Tiang
Seah Cheng Hian
Seah Choon Guan
Seah Chye Seng
Seah Guah Hock
Seah Huam Kwee
Seah Jin Hong
Seah Lee Seng
See Buay Lan Anne
See Jia Fang
See Keh Hin
See Teck Tong
See Wei Bin, Victor
Seet Keong Hoe
Seet Wing Hock
Seetho Kwai Fong
Seetoh Pui Fun
Selvakumar S/O Murugayair
Senawang Tankers Pte Ltd
Seng Ee Koon
Seng Wenying Jalene
Seow Keng Seng David
Seow Siew Huang
Shaddai Treasures Pte Ltd
Shelino Suripin
Sheow Yan Yin Samantha
Shianny Huntoro
Shu Ma Wa

Sia Teck Mong
Siah Hong Hong, Regina
Sim Beng Choo
Sim Chui Lan
Sim Ee San
Sim Kok Wha
Sim Kong Meng
Sim Kwang Leng
Sim Mui Leng, Patricia
Sim Sai Lin
Sim Sai Lin, Baby
Sim Swee Hia
Sim Tze En, Alina
Simon Christopher Chadwick
Sin Soh Chin
Sinta Sjamsul
Siow Im Suan
Siti Zaleha Binte Buang
Skyzone Aircon Engineering
Sng Cheng Beng
Sng Cheng Hai
Sng Jeramy
Sng Lay Choo Agatha
Sng Peng Poo
Soh Chiang Kok
Soh Chuen Kong
Soh Hong Ho
Soh Kay Log
Soh Lin Leng
Soh Sai Keow
Soh Siew Huay
Soh Sze Phin
Soh Xiang Ting
Son Boon Gek
Sonthaya Rasniyom
Soo Chin Huat
Soo Sheng Lih
Soo Ying Chung
Soon Gim Huat
Soriand Dennis Pascua
Sosamma Mathew
Soumini Nair
Soyee Singapore Pte Ltd
Spark Systems Pte Ltd
St. Hilda's Secondary School
Su Hong Zee
Sung Sio Ma
Super Steel Pte Ltd
Suppiah Devanathan
Suryaatmadja Fanny
Swee Mei Lan
Swee Saik Hwang

T

Tai Chee Keat
Tam Yiu Ming
Tan Wee Wah
Tan Ah Lim
Tan Ai Meng
Tan Aik Soon
Tan Andrew
Tan Baby
Tan Bee Choo
Tan Bee Choon
Tan Bee Kiow
Tan Beng Soon
Tan Boon Kuan
Tan Boon Ling
Tan Boon San
Tan Boon Toy
Tan Chai Ling, Avril
Tan Chang Sin
Tan Chee Hai, Tony
Tan Chee Peng
Tan Chee Sing
Tan Cheng Han
Tan Cheng Yeow
Tan Chiew Boi Alison, Anne
Tan Chiew Hung
Tan Chiew Kim
Tan Chin Hock
Tan Chin Ming
Tan Chin Poh
Tan Ching Ching
Tan Chong Hock
Tan Choon Hin
Tan Choon Lian
Tan Chwee Lian
Tan En Pin Charis
Tan Eng Chin
Tan Eng Some
Tan Gek Kheng
Tan Hee Joek
Tan Hock Koon
Tan Hock Sim, Alan
Tan Hung Hong
Tan Hwee Kheng
Tan Jeanne Kirk
Tan Jee Kiow
Tan Jek Sing
Tan Jian Sheng
Tan Jian Xiong
Tan Joke San
Tan Jun Quan
Tan Justin
Tan Jwee Chye
Tan Kah Tiang, Shirley

Tan Kai Loong
Tan Kay Yiong
Tan Keng Guan
Tan Keng Soon
Tan Ker Kuan
Tan Kian Seng
Tan Kim Boon
Tan Kim Wee, Terence
Tan Koh How
Tan Kok Cheng
Tan Kok Leong
Tan Kok Puay
Tan Kwong Chye
Tan Lai Wah, Jenny
Tan Lam Yong
Tan Lay Beng
Tan Lay Hong
Tan Lee Hua
Tan Leng Kwang, Anthony
Tan Li Lan Patty
Tan Li Siang
Tan Lian Chew
Tan Lu-Fen, Daphne
Tan Lu-Lien, Cheryl
Tan Mee Lee
Tan, Melvin
Tan Meng Poh, Karen
Tan Ngiap Kwee
Tan PH
Tan Seng Hui
Tan Seng Siong
Tan Seoh Kiong
Tan Seok Moi
Tan Seow Tong
Tan Sew Kin
Tan Shiao Hui
Tan Sik Chye
Tan Soo Liap
Tan Soon Huat
Tan Suan Choo
Tan Suan Han
Tan Suat Hoon
Tan Swee Cheng
Tan Swee Kwang, John
Tan Swee Lah
Tan Sze Hui, Karen
Tan Sze Ying, Grace
Tan Teck Ming
Tan Teck Soon
Tan Teng Poh
Tan Thye Hock / Ong Chin Eng
Tan Tiong Har
Tan Tiong Peng
Tan Tor Khoong, Kenneth

Acknowledgement of Donations

Tan Wai Yee
Tan We Li
Tan Wee Wah
Tan Wei Ling
Tan Wei Ming, Gerard
Tan Yean Fong, Jane
Tan Yee Joo, Regina
Tan Yen Fong
Tan Yeong Khim
Tan Yeow Nam
Tan Yew Chong
Tan Yew Huat
Tan Yong Peow
Tan Yong Quan
Tan York Cheng
Tan Yuh Huann
Tang Buay Choo
Tang Hung Lin
Tang Lan Yeow
Tang Li Jen
Tang Mun Leong
Tang Wai Har
Tang Wing Choo
Tang Xiu Mei
Tang Yi Cheng
Tay Ban Guan, Andrew
Tay Boon Ying
Tay Cheng Siew
Tay E Teng
Tay Gek Noi
Tay Henry
Tay Jih-Hsin
Tay Kek Eng
Tay Meow Kieng
Tay Siew Mui
Tay Sze Chern
Tay Wee Hua, Winston
Tay Yong Huat Nee Koh Aye Keon
Taye Mui Hua, Carol
Tee Guang Ying
Tee Shu Zhen
Teh Hong Khuan
Teh Poh Im
Teh Teik Beng
Teh Wee Keong
Teng Chang Wang
Teng Florence
Teng Tiak Meng
Tengah Engineering & Hardware Pte
Ltd
Teo Geok Her
Teo Ghim Wah, Carol
Teo Han Chua, Timothy
Teo Hee Soon, Peter

Acknowledgement of Donations

Teo Hock Guan
Teo Hwee Choo
Teo Hwee Hong
Teo Jia Qi
Teo Kang Hee
Teo Kent Seong, Michael
Teo Kian Hin
Teo Kim Ching
Teo Lay Khim, Cheryl
Teo Li Choo
Teo Mui Noi
Teo Pei Ling
Teo Teik Loon
Teo Teong Kiat
Teo Tiat Leng
Teo Tong How, Daniel
Teo Wah Thiong
Teo Wui
Teoh Eng Khong
Teoh Yong Chun
Tham Hon Yuen
Tham Hseek Thuck, Jedidiah
Tham Kui Seng
Tham Kum Fook
Tham Whye Ling
Tham Yoke Yee, Noelle
The Centre For Inner Studies In
Singapore Ltd
The Community Foundation of
Singapore
The O&G Care Clinic Pte Ltd
The Rightway Corporation (P) Ltd
The Rightway Investments Pte Ltd
Thean Kooi Choong
Thio Kee Hock
Thomas Philip
Thomson Reuters Asia Pte Ltd
Thong Oi Choo, Christina
Tiong Guat Meng
Tjoa Novilia
Tng Bee Keng
Tnl Corp-Sec Services Pte Ltd
Toh Tek Hok
Toh Book Lim
Toh Chai Lian
Toh Cheng Hock
Toh Chin Hock
Toh Hiap Soon, Amos
Toh Kim Bock C-E Contractor Pte Ltd
Toh Sher Ying
Toh Tat Keong
Toh Teck Leng
Toh Yan Koon
Toin Wei Hock

Tong Ban Seng
Tong Dianne Lee Moy
Tong Shueh Liang
Tong Syon Nyong
Tong Weng Kong, David
Tong Yujiro
Too Eng Tiew, Mike
Tow Joon Heng
Toy Kian Pheng
Toy Kiang Pheng
Tradition Singapore (Pte) Ltd
Tseng Cheui Fang
Tullett Prebon (S) Ltd

U

U&P Pte Ltd
United Overseas Bank Limited

V

Vignesh Murhay
Villota Maricar Cawaling
Vony Isnawati
Voo Jiunn Horng
Voo Kow Tze
Vuay Amit

W

Wan Kum Choy
Wan Kum Keat
Wan, Raymond
Wan Siew Kong
Wang Khok Yin
Wang Le
Wang Sze Shyang
Wang Xiaojing
Wee Hong Beng, Grace
Wee Chiew Hoi
Wee Chin Chin
Wee Huan Gui
Wee Swee Peng, Peggy
Wee Xue Mei, Desiree
WHL Ginseng and Herbs Pte Ltd
Win On Fiberglass Pte Ltd
Wing Tai Holdings Ltd
Wong Ann Yi
Wong Bee Kian
Wong Chan Wah
Wong Chiew Wing
Wong Chong Chuen
Wong Chwee Kew
Wong Hong Tatt
Wong Hong Yen
Wong Hui Ting
Wong Jacqueline

Wong Keng Soon
Wong Keng Tong
Wong Koo Leong, Benjamin
Wong Kung Hua
Wong Kwai Foon
Wong Kwong Weng, James
Wong Leslie
Wong Li Loon
Wong Lye Fong
Wong Mee Fong, Mabel
Wong Mun Hoong, Mark
Wong Pak Wing
Wong Poon Qwee
Wong Sam Moi
Wong Shin
Wong Siew Kian (Huang Xiujuan)
Wong Siew Ling
Wong Tat Meng
Wong Thien Phing
Wong Tui Keem
Wong Wah
Wong Wai Meng
Wong Xin Xi
Wong Yit Tien
Wong Yoke Fong
Wong Yong Liang
Woo Siew Fook
Woo Kok Wai
Woon Soon Ket
World Print Technology Pte Ltd
Wu Kwai Peng, Winnie
Wu Rui Xin
Wu Susan

X

Xiao Jing
Xin Hui Zhen

Y

Yam Keng Keon
Yang Cheng-Hsing
Yang Ser Chin
Yang Wei
Yang Yung Ping
Yao Suat Lean
Yap Guan Teck
Yap Hui Li
Yap Kim Wah
Yap Saw Chin
Yap Soon Chia
Yee Ying Lan
Yeep Wai Ban
Yeo Siew Lian
Yeo Ah Yeng

Yeo Aik Teck
Yeo Beng Hwa
Yeo Boon Suan
Yeo Cheo Weng
Yeo Eng Tiong
Yeo Gek Hiang
Yeo Guek Hong, Janet
Yeo Hock Swee
Yeo Kah Hoon
Yeo Kee Seng
Yeo Keng Kah
Yeo Kim Eng
Yeo Piah Chuan
Yeo Puay Hoon
Yeo Sher Huang
Yeo Siew Lian
Yeo Soh Bee
Yeo Teck Leng
Yeo Tiong Wee
Yeo Yong Heng
Yeoh Ai Tin, Anna
Yeoh Choon Jin
Yeoh Stacy
Yeong Yew Fay
Yeong Yoon Ying
Yeong Zhi Zhong
YHI Corporation (S) Pte Ltd
Yim Mee Wan
Yim Yoke Chen
Yin May Yuke
Yip Hsien Chang @ John Yip
Yip Kwok Weng
Yip Mie Meng
Yong Lock Yip
Yong Siew Lod
Yoon Chee May
Yoon Keum Bong
Young May
Young Yoke Mun, Janet
Yow Chwee Eng
Yow Wai Han
Yu Chung Meng
Yu Xinhe
Yu Yeing Fun
Yue Yean Feng
Yuen Carmen
Yuoh Soon Keong @ Yeow Soon Keong

Z

Zachariah Konnathu Chacko
Zhang Haifeng
Zhang Rui
Zhang Yisu

Zhao Wan Qin, Gina
Zhou Shuping
Zhou You Qin, Morgan
Zhu Li

张旭义
洪碧雪

DONORS OF ST. ANDREW'S LIFESTREAMS

Chua Yu Cong, Eugene
Dhanjeet Kaur
Diocese of Singapore
Gee Siew Chin, Phyllis
Hongyun Construction Pte Ltd
Selvakumar S/O Murugayair
Peh Kim Hock
Tan Boon Ling
Teo Kian Hin
Young Yoke Mum, Janet

DONORS OF ST. ANDREW'S NURSING HOME (BUANGKOK)

Air & Air Services Pte Ltd
Ang Cheng Hong Judy
Atasha Binti Asmat
Chan Poh Suan, Marie
Chan Wing Keat
Chang Yoke Sim
Chew Sen Fatt
Chua Mei Wan
Chua Nya Chik, Mabel
Chua Yu Cong, Eugene
Dhanjeet Kaur
EZ-Link Pte Ltd
Foo May Li
Gee Siew Chin, Phyllis
Gn Chiang Yam
Goh Aik Chuan
Han Tock Lian, Mary
Har Tang Pong
Ho Chee Weng
Ho, Ivy
IDS Medical Systems (S) Pte Ltd
Kan Mun Leong, Eddie
Khoo Swee Lian, Cynthia
Lau Shy Yunn
Lee Hai Peng
Lee Ngian Tong

Acknowledgement of Donations

Lee Wee Kok
Lian Chin Chye
Lim Boon Eng
Lim Gwek Ngor, Esther
Lim Soon Poh
Lo Lee Len
Loh Kwi Kong
Low Lye Ying
Management Resources Consultants
(S) Pte Ltd
Ng Choon Kiat
Ng Poh Keong
Ong Hai Beng, Charles
Ong Hwee Leng
Romeo Cosme Garcia
Seah Li-Chen Lynette
See Keh Hin
Selvakumar S/O Murugayair
Seow Yen Choon, Kelvin
Sim Hang Khiang
Soh Cheng Wee
Soh Kim Chye, Dave
Soumini Nair
Tan Boon Ling
Tan E-laine
Tan Jui Chin
Tan Kim Wee, Terence
Tan Thian Yew, Patrick
Tang Mun Yee
Tay Choon Lian
Tay Kheok Jin
Teo Eng, Joseph
Teo Kian Hin
Venessa Rae Montgomerie
Wong Chee Meng, John
Wong Chin Heng
Yew, Lawrence
Young Yoke Mun, Janet
Yuen Peck Wah, Dora

DONORS OF ST. ANDREW'S NURSING HOME (HENDERSON)

Chan Kam Wah
Chang Lu Ping Rubina
Chin Ting Liang
Hooi Lai Har Irene
Jayaraman Rajaram
Kam Teik Kuan Joey
Lam Yi Lin
Lim Keng Hean
Lim Lee Eng

Acknowledgement of Donations

OMRON Asia Pacific Pte Ltd
Nurniyyati
Shelar Virendra Shahikant
Tan Suat Tin
Tang Pei Yi
Teo Sock Hui
Victoria Tan
Wang Haidi
Wong Soon Hwa
Yeo Zhi Xin

DONORS OF ST. ANDREW'S NURSING HOME (QUEENSTOWN)

Chan Wah Tiong
Church of the Good Shepherd
Clean Solutions Pte Ltd
First Cuisine Catering Pte Ltd
Fong Poh Wah
Global Pharma Pte Ltd
Goodrich Global Pte Ltd
Lau Cheng Hock
Melwin Transport Company
Rainbow Centre
St. James' Church
Tan Sok Eng
Tan Suat Tin
Tan Victoria
Wong Chiew Foon Cecilia

IN MEMORIAM

ST. ANDREW'S COMMUNITY HOSPITAL

In memory of Koh Teck Cheng
Donor: Chua Kheng Phuay

In memory of Leong Kum Chung
Donor: Ong Danny / Liew Poh Lin

In memory of Loh Ah Loy, Richard
Donor: Ng Choong Kwang Mark

In memory of Tan Chwee Kwang
Donor: Tan Lee Lian

In memory of Tan Eng Seng
Donor: Chia Winnie
Family of the Late Tan Eng Seng

In memory of Tan Thean Lye
Donor: Family of the late Tan Thean Lye

In memory of Too Tiew Lan
Donor: Family of the late Too Tiew Lan

Acknowledgement of Gifts and Services

ST. ANDREW'S AUTISM CENTRE

446 F&B Pte Ltd

A
Acqua Panna
All Saints' Church
Alvarez, Pablo and Elisa
Ang, Alex
Ang, Dayna
Antinori, Alessia
Association for Persons with Special Needs
The Auld Alliance
Azhari Md Ghazali

B
Barnacles Pte Ltd
Barton, Anthony and Eva
Becker, Fritz
Boffa, Pio
Braci
Bridor

C
Capella Singapore
Casteja, Pierre Antoine
Cazes, Jean-Michel
Chai, Peter
Chan Chee Wai, Andrew
Chan Keng Loke
Chan Pei Lin
Chapel of Christ Our Hope
Cheek by Jowl
Chen Jiayang
Chen Jing Ying
Chen, Vanessa
Cheng, Joey
Cheng Yi
Cheong Meng Kiong
Chew, Nik
Cheylac, Jean-Baptiste
Chia, Daniel
Chia, Jeremy
Chia, Jolene
Chia, Maria
Chia, Megan
Chia, Sylvia
Chia Yi Da
Choo Oi Yee

Chua, Mae
Chua Tin Sien
Citi Singapore
CJS Catering Pte Ltd
Classic
Community Chest
Como Hotels and Resorts
Compass Group (Singapore) Pte Ltd
Constanti, Andrea and Angela
Cruse, Emmanuel and Virginie
Culinary and Catering Management, School of Business, Temasek Polytechnic

D
De Laage de Meux, Bernard
De Lencquesaing, Arthur
De Marchi, Paolo
De Vito, Beppe (il Lido Group)
Della Rochetta, Marchese Incisa
Indira Devi
Diel, Victor and Monika
Dilmah
Ding, Rebecca
Domaine Joseph Drouhin
Domino's Pizza Singapore
Donnhoff, Helmut and Gaby
Dopazzo, Mar
Drouhin, Veronique
Duke-NUS Medical School
Durasafe Pte Ltd
Duroux, Thomas
Dutta, Tanima
Dymock, Mei

E
Etihad Airways
Eu Keng Mun, Richard

F
Farocean
Fikri, Nabil
Freeman, Akiko and Ken
Frescobaldi, Leonardo and Cristina
Frosts Food and Beverage Pte Ltd

G
Gaja, Angelo
Game Farm
Gay Hwee Ling
Gho, Alvin

Goh, Bridget
Goh Kher Meng
Goh Swee Hoe
Goh Yew Lin
Gourmet Partner
Gros, Michel and Georgia

H
Ho, Anderson (Snorre)
Ho Joo Kah
Huang Huixin
Hussain, Anam

I
Indoguna
Inland Revenue Authority of Singapore
Ismail, Fitria (Liyana)

J
Jaboulet, Nicholas
Jeffrey Dance Academy

K
Kaluga Caviar
Kadir, Khaiyisha
Kan, Caroline
Kaur, Manpreet
Khoo, Nicholas
Khor, Paul
Koh, Faith
Koh Jian Rong
Kojima, Mr and Mrs Takaaki
Krishnan, Rao
Kwee, Derek
Kwiatkowski, Alexander

L
Patrick Lachapele
Dominque Lafon
Lai, Sharlyn
Lau Shi Mian
Lauw, Sarah-Kei
Lazutka, Giedrius
Le Bault de la Moriniere, Jean-Charles
Lee, Adeline
Lee, Derek
Lee, Glinys
Lee, Jovin
Lee Wing Yin
LEGO Singapore

Acknowledgement of Gifts and Services

Lim, Gabriella
Lim, Ian
Lim, Jacqueline
Lim Kheng Jin, George
Lim, Natasha
Lim, Shawn
Lim Shuping
Lim, Stephanie
Lim Xin Li
Ling, Rachel
Liu, Vivi
Loh, Kathleen
Loh, Roann
Loh, Rosabelle
Loh, Wesley
Low, Angie
Low, Check

M

Mak, Bernard
Makino, Akira
Makwana, Viren
Manetti, Giovanni
Manoncourt, Marie-France
Marine Parade Christian Centre
Mazzei, Francesco
Montobbio, Carlos (Esquina)
Mougin, Yvonne C
Mugnier, Frederic and Jocelyne
Muller, Ergon and Valeska

N

Narayanan, Indra
Neo, Daniel
Ng, Dawn
Ng Shu Wen
Nury Dian Xin Delights Pte Ltd
NUS Yong Loo Lin School of Medicine
NTU Lee Kong Chian School of Medicine

O

OCBC Group HR
Odette
The Old Clare Hotel
Ong Be Be
Ong Bee Bee
Ong, Jun
Ong, Kevin
Ong, Natalie
Opus One
Ou, Sean
Osia Steak and Seafood Grill
Our Group of Philanthropists

P

Palacios, Alvaro and Christina
Palacios, Ricardo
Palaruan, Emily Ann
Paradise Group
Peking Roasted Chicken Rice
Peh, Ashley
Peh Eng Kiat
Perrotti-Brown, Lisa
Perrin, Pierre
Po Thian Geok
Poh Bee Tin
Point to Point Exports
Pol Roger
Pollen
Primum Familiae Vini
Prudential Assurance Co Singapore (Pte) Ltd
Prum, Katherina

Q

Quek, Deborah
Quinta Sardonía

R

Radhiya, Sheikha
Raffles Country Club
Raghuwanshi, Deepshika
Resplendant Ceylon
Riedel
Rougie
Royer, Julien (Odette)

S

S.Pellegrino
Sanders, Veronique
Sauro, Lino (Gattopardo Ristorante di Mare)
Savino del Bene
Savour're
Schweiger, Simone
Seah, Sarah
Seah, Stacey
Seely, Christian
Seet See Kim
Sengupta, Bhaswati
Senia, David (Capella Singapore)
Seow, Jane
Sethi Sahai, Jasmeet
Siah, Jonathan
Siek, Estella
SilkAir
Singapore Chefs' Association

Singapore National Culinary Team for Culinary Olympics 2016
Singapore National Pastry Team
Singh, Poonam
SingHealth President's Challenge 2017
Sisseck, Peter
Sleigh, Robert
Sng, Nicole
Snorre
Soh, Barnabas
Soh, Helen
Soh, Janelle
Soh, Kaelynn
Special Olympics Singapore
St. Andrew's Junior College
Sterpin, Susan
The Sunlux Collection by Sunlux International

T

Tan, Alicia
Tan, Bradley
Tan, Calista
Tan, Gerald
Tan, Germain
Tan, Ivan
Tan, Jenny
Tan Juat Wah
Tan Kim Kiat
Tan Lay Pheng
Tan Peng Siah
Tan, Ron
Tan, Simone
Tan, Tiffany
Tan Ying Hsien
Tanapalan, Agarathesh
Tang, Marilyn
Taw, Timothy
Tay Li Ling
Temasek Junior College
Temasek Polytechnic
Teo Soo Chew
Tham, Christine
Thienpont, Jaques and Fiona
Thio, Dave
Thunevin, Jeac Luc
Thung, Susy
TK Springleaf Prata Place Pte Ltd
Torres, Miguel
Tott
Town Hall Hotels and Apartments
Tye Yee Nen

V

Valli, AK
Varian Medical Systems
Victoria Junior College
Vinding-Diers, Hans
Vinding-Diers, Peter and Susan
Vintec

W

Wakuda, Tetsuya (Waku Ghin)
Wang, Benedict
Whang Hwee Yong
Wild Rocket
Wine Bond
Wong Chek Leng
Wong Ji Wei
Wong, Matthew
Wong Su Ting

Y

Yap, Bonnie
Yau, Nicolette
Yeo Xi Yang
Yeow-De Vito, Lynn
Yong, Melina
Yong, NK
Yong, Victoria
YTL Hotels
Yu, Alissa

ST. ANDREW'S COMMUNITY HOSPITAL

A

Abhinav Nair
Abdul Latif S/O Mohamed Abdullah
Agency for Integrated Care (Human Resource, Corporate Services & Strategy Division)
Ajeeta Singh D/O Rundhir Singh
Ang Chew Kim
Ang Deep Tee
Ang, Phillip
Ang Saw Kim
Ang Suan Lian
Anglican High School
Aw Mei Chia
Ayesha Saadiqah Bte Habeeb Mohamed

B

Bedok View Secondary School
Beiner Miyako

Bethesda (Bedok-Tampines) Church
Bhavya Gupta
BloomBack
Boey Foo Wen
Boey Suet Fern, Alethea
Boon Sin Foon, Betty
Patricia LA Brooy

C

Capella Martialis
Chan Chong Meng
Chan Mei Yoong, Leticia
Chan Miew Leng
Chan Siok Meng, Terrie
Chan Sow Wan
Chan Weiliang, Kenneth
Chan Ying Ni
Chang Enlin, Ephraim
Chang Hsin Annie
Chang Siaw Min, Alice
Changkat Changi Secondary School
Chapel of Christ the Redeemer
Cheah Lai Peng, Michelle
Chee Fook Seng
Cheong Cheng Yee, Dawn
Cheong Pui Kuan
Cheong Xin Xue, Benjamin
Cheung MiMi
Chew Pueh Khee, Yvonne
The Late Chew Yoke Yin
Chew Zhisheng, Daniel
Chia, Daphne
Chia Geok Choo
Chia Suat Lay
Chiang Seow Ying, Linda
Chin Chee Wah, Eunice
Chin Mei Har
Chin Wai Sum, Priscilla
Chong Lai Ying, Celia
Chong May Fong, Fay
Chong Nam Heng
Choo Kee Lim
Choo Ngan Tai, Mary
Chow Kit Mun, Edmund
Chow Kok Eng Nee Han
Chu, Vincent
Chua Gek Choo, Agnes
Chua Kim Moi, Maggie
Chua, Mark
Chua, Pauline
Chua Qin, Nikki
Chua Yi, Ethan
Chua Ying Chi, Adrianna
Chung May Ching
Chuo Wei Ling

Church of the Holy Family
City Harvest Church

D

Dunman High School

E

Eau Gek Huay, Mary
Ee Choon Sim, Sylvia
Ee Rui Ying Clare Isabel
Eng Siu-Lan, Sibyl
Estrella Matthew Joaquin Gutierrez
ExxonMobil

F

Fong Chee Loong, Kevin
Fong Lai Mun
Foong Tsiao Chiung
Fung Yuk Ling, Elaine

G

Gan Mariana
Goh Chay Hoon
Goh Chor Lim
Goh Kheng
Goh Pooi Kian
Goh Ruiqi Seanna
Goh Si Min
Goh Yunxin Rochelle
Gomathi Rani Saravanan
Gomez Mary
Guo Yisheng

H

Hasniati Zainuddin
He Zhi Jing, Kenneth
Heng Min Rei, Natalie
Hong Kim Gnoh, Elaine
Hotel G Singapore
Hsu Yi-Ning
Hu Jingrui Lynette

J

Juliah Binte Kasiman

K

Kang Hwee Chew, Deborah
Kang Shi Hyu, Caren
Khoo Nya Choy, Jenny
Koh, Jenny
Koh, Jonathan
Koh, Ming Yi
Koh Soh Cheng, Mildred
Kwan Lum Yeng
Kwang Tian-En, Timothy

Acknowledgement of Gifts and Services

Acknowledgement of Gifts and Services

L

Lau Leng Leng
Lau Siu Yung
Lee Chang Soo
Lee Hock Tee, Helen
Lee Li Xuan
Lee, Maggie
Lee Ming-Yong, Quinston
Lee Poh Chan
Lee Pui Hoen, Jenny
Lee Seong Huat
Lee Sze Chin
Lee Wang Ling, Claudia
Lee Yoke Fong
Lee Zheng Jun, Dexter
Leong Alice
Leong Amy
Leong, Christine
Leong Lai Mei
Leong Ling Min Fernando
Leong Ying Eng
Leong Yoke Yuh, Mabel
Leong Yong Shin, Sheryl
Leung Sau Lin
Liang Mei Hui, Prisca
Liau Shu Mee, Joanna
Liew, Emily
Liew May Ho
Liew Yuen Loong
Lim, Amy
Lim Geok Tin, Jenny
Lim Hwee Cheng, Helen
Lim Hwee Seng
Lim Jean
Lim Joyce
Lim Kheng Hoon
Lim Mei Qi, Candy
Lim Peace
Lim Peak Choo, Cecilia
Lim Peck Hua
Lim Susan
Lin Jiaying
Lin Lian Huay
Lin Pin Jie, Maggie
Lin Shu Yi, Clare
Ling Seow Hock
Lock Yan Bing
Loh, Amy
Loh Jia Wei
Loh Mun Foong Maria
Loh Puay Tze, Pauline
Loh Yang Sik San
Long, Joyce

Loo, Linda

Low May Leng
Lui, Ida
Lum Kit Wuan
Lum Si Yi, Vinnie

M

Mannath Ankith
Mariam Binte Ishak
Maritza Bte Sahel Mattar
Lyndsay Mathews
May Moe Kyaw, Gabriel
Mehzabee Mishmr
Mok En Chermaine
Mok Seow Boon
Moti Vaswani
Muripah

N

Neo Gek Lin, Esther
Ng Felix
Ng Hui-Qi Christina Claire
Ng, Jancy
Ng Jia Hu, Cheryl
Ng Puay Loo, Florence
Ng Shi Tong, Carissa
Ng Soon Cheng, Dolly
Ng Thiam Aik, Frank
Ng Yew Keow
Ngee Ann Polytechnic
Niangngaihun
Nurul Fatihah Binti Abdul Rani

O

Ong Sian May
Ong Wen Ying, Caitlin
Ong Yue Lie Merrilyn
Ow, Lily
Ow Woon Sum, Wendy

P

P. Kumarasan Royston
Pang Kim Yah
Pauline Chua Poh Chin
Pentecost Methodist Church
Phang Li Xuan Celest
Pickens Dorothy Ellen
Poh Book Eang
Poh Soo Kin, Marilyn
Pong Chin Yee
Poong Chong Fah, Dora
Project Give
Pun Miang Teo, Jeffery

Q

Quah Peixiu, Christine
Quak Ling Xuan, Alicia
Quek, Florence
Quek Jee Ngoh
Quek Leng Kee, Ronald

R

Rachana Mehta
Razinah Abdullah Loh
Re-Blossom
Refresh Flowers
Rhodie Gunerree Estrella

S

S M Sriena
Samantha Annabelle Neubronner
Sathasivam Shanti Devi
Saw Siow Yan
Seetha Chockalingam
Seow Se Ling Serene
Seow Yu Ning Charlene
Shaikh Anwar Ishak
Shamala Gopalakrishnan
Sim Boh Shan May
Sim Guek Kwee
Sim Luang Kim
Sim Pei Wen
Singapore Chinese Orchestra
Singapore Polytechnic
So Kar Duk, Aston
Soh Lay Geok
Soh Siew Hong, Angeline
Soo Siew Koke
Soon Wei Jun
Soon Wei Wen
St. Andrew's Cathedral Harpists
St. Andrew's Community Chapel
St. Hilda's Community Services
St. Hilda's Secondary School
St. James' Church
St. Margaret's Secondary School
Sundaram Elaine

T

Tampines Junior College (Football Club)
Tan Adeline
Tan Ah Moi
Tan Ai Choo
Tan Bao Ling, Jolina
Tan Chin Chwee, Ellen
Tan Chun Chong

Tan Gek Kim
Tan Geok Chen, Maureen
Tan Geok Lee, Florence
Tan Hui Ning, Gabrielle
Tan Jing Ying, Joanna
Tan Kah Choo, Helen
Tan Kai Yuan, Ernest
Tan Kay Loon, Edwin
Tan Kwang Joo, Bryan
Tan Kwang Joo, Gabriel
Tan Le En, Lauren
Tan Lee Chiang
Tan Lee Lee, Judy
Tan Lee Seng, Thomas
Tan Li Xuan, Cherissa
Tan May
Tan Min Yi
Tan Mui Choo, Maggie
Tan, Pearly
Tan Phaik Keam, Joyce
Tan Rose Melorie
Tan Rui Lin, Christal
Tan Seok Seng
Tan Shu Ling, Rebecca
Tan Si Li, Samantha
Tan Si Ying, Sarah
Tan Siew Eng
Tan Siew Hong
Tan Siew Peng
Tan Sock Hwa
Tan Soo Kok, Thomas
Tan Wee Sim
Tan Xi Qing, Anna
Tan Yeong Keng
Tan Ying Jie Andrea
Tan Yong Pin, Joel
Tan Yuin Chyi, Fedora
Taneja Rhea
Tang Kam Tong
Tang Mun Leong
Tay Cheng Choo
Tay Hui Lin
Tay Kim Poh
Tay Wan Jie Shermaine
Telok Ajer Chinese Methodist Church
Temasek Polytechnic (Accounting Club)
Temasek Secondary School
Teo Kwee Hong
Teo Suat Eng, Angeline
Teow Tricia
Tham Beng Kiong

The Esplanade Co Ltd
Tng Xin Rong Gordon
Tong Au Yee, Hannah
Twung Beck Tang

U

Uke Friends
United World College

V

Voices of Friends Singing Troupe

W

Wang Anfu
Wang Yu Jeanne
Wee Poh Ling, Ivy
Wong Chi Ping
Wong Jia Hui, Christy
Wong Jing Ru, Cheryl
Wong Mee Tin, Cynthia
Wong Mong Lee, Patricia
Wong Set Yung, Lily
Wong Su Yi, Deborah
Wong Swee Choo
Wong Vivienne
Wong Wai Cum
Wong Yee Chin
Wong Yoke Ching
Wong Yoon Lin
Wong Zheqian
Wunderman

Y

Yamaki Tomoko
Yang Xin
Yap Su Yi Alayna
Yash Raj Kashyap
Yee Xianfang Jolene
Yeo Alwyn
Yeo Jen Wen Lea
Yeo Jit Sheng
Yeo Kee Teck
Yeo May Lian
Yeo Mui Lee
Yeo Shi Yun, Shireen
Yeoh Bee Choo, Yvette
Yeoh Boon Keng, Tony
Yeong Shi Jia
Yeong Zhen Guo Marc, Timothy

Z

Zhou, Karen

Acknowledgement of Gifts and Services

ST. ANDREW'S NURSING HOME (BUANGKOK)

A

ACE Seniors Pte Ltd
Ang Chin Moh Foundation
Annie Chan and team

B

BP Singapore Pte Ltd

C

Chapel of Christ the Redeemer
Church of Holy Trinity

D

DP Architects

E

EZ-Link Pte Ltd

F

Five Loaves Healthy Bread & Cakes
Food from the Heart

H

His Sounds Choir

L

Lee Ah Mooi Old Age Home
Lew Foundation
Christina Loy

M

My Ear Singapore

P

Paclin Office Products

R

Rock Sanctuary

S

Serangoon Secondary School
Sie Family
Singapore Polytechnic
Sports Cares Foundation (Heart to Heart)
Sunshine Arts & Culture Society

Acknowledgement of Gifts and Services

T

Tan Chin Tuan Foundation
The Achievers
The Organisation of Senior Volunteers (RSVP Singapore) - Befriending

X

Xinmin Secondary School

Y

Yishun Christian Church

ST. ANDREW'S NURSING HOME (HENDERSON)

A

Alison Burdis

C

Chee Fook Seng
Cheong Swee Kum, Elaine
Chia, Terry
Chua Chin Yang, Royston
Church of the Good Shepherd - Senior Citizens Ministry
Church of the Good Shepherd - Sunday School
Church of the Good Shepherd - Synthesis
Church of St. Teresa

D

Dell Global B.V. (Singapore Branch)

E

Employees from Mapletree Greater China Commercial Trust Management Ltd
Eng Chien Jiu

G

Gardens by the Bay

H

Ho Lai Peng

J

J. P. Morgan

L

Lam Choon Fung
Lee Khiok Meng
Leong Ian Shya
Lim Li Li
Lim Chew Peng, Linn
Liu, Timothy

M

MA Art Therapy Programme, LASALLE College of the Arts
Man Fut Tong Welfare Society
Mike Muller

N

National Heart Centre Singapore
Ng Sui Mui, Nancy
NUS Students' Community Service Club

O

OMRON Asia Pacific Pte Ltd
Ong Ru Ying

S

SCDF Sentosa Fire Station
Soh Sun Oh

T

Tan Guat Sim, Dora
Tan, Esther
Tay Hui Gek, Linda
Tan Swee Kheng, Charlotte
Tan Li Lan, Patty
Tan Pei Si
Tan, Sandra
Tan Suat Tin
Tan, Victoria
Teo Ban Guan

W

Wong Wee Ping

Y

Yap Soon Ee, Jenny
Yeo, Janice
You Wee Chuan
You Wee Wah
Yong Siew Kian, Caroline

ST. ANDREW'S NURSING HOME (QUEENSTOWN)

A

Ang Meng Liang
Arjohuntleigh Getinge Group

B

Babes Conde and aCOOSTics
Khim Bey
Bey Soo Khiang

C

Chak, Joanna
Chan Chwee Fong, Claire
Chan, Linda and her team of lady volunteers
Chan, May
Chan, Sandra and Mei Ling Support Group
Chan Wah Tiong
Chan Wai Fen
Mrs Chin
Chen, David
Cheong Moon Weng, Johnson
Chong, David
Chong Yeong Chin, Raymond
Chow Kah Yee, Denise
Chua, Joanna
CMC Construction Pte Ltd
Prophetic Arts Ministry from Church of Our Saviour (together with Stephen Liew, Joe Lim and Mamaradlo Jeric Cuerdo)

D

Amy Adeline De Souza

E

Etronin Electromart

F

Franciscan Missionaries of Mary
Foo, Joseph

G

Gwee Chai Heng

H

Ho, Chris and COOS' BB122 cell group
Ho Sook Kee, Irene
Ho Yen Nee, Kathryn

J

Jeric Cuerdo Mamaraldo
Jotun (Singapore) Pte Ltd

K

Kwok Yew Mun, Michael

L

Lai Sook Har, Cindy
Lai Soon Thim, Andrew
Lee Hong Yew
Lee, Susan
Lei Zemin
Liew Hong Yin
Liew Sai Beng, Stephen
Lim, Chryst
Lim Cheong Tiong, Jason
Lim Eng Sin
Lim Sheng Kai, Joe
Lim Shi Min, Bryan
Ken Lo William
Low, Agnes

S

Seah, Shirley
Manmhon Singh
Soo, Jenny
Soon Shu Min, Camellia
Stellar Interior Design

T

Tai Woo Nam, Mary
Tan Ah Ngoh, Doris
Magdalene, Tan
Veronica, Tan (Ministry Staff COOS' Arts Department) and COOS' Dance Ministry, Creative Arts Ministry
Tan Yeow Khuan
Tay, Selena
Teo, Serene and COOS' Golden Ministry
The Food Bank Singapore

P

Jayakumar Priyadhashini

Q

Quek Soo Lan, Pearlyn

S

Manmhon Singh

T

Thong, Daniel and COOS' Usher Ministry
Tng Lai Hua Samantha
Tong, Jessie and COOS' Evergreen Fellowship

U

Unique Hardware Co. Pte Ltd

V

Vinda Singapore Pte Ltd
Voon Haen Lim, Violet

W

Wong Mee Bin, May and 粵曲班和潮曲诗歌班

Y

Yang Shiow Ru
Karen Yaw
Yeo Heng Yock, Eric

ST. ANDREW'S SENIOR CARE (HENDERSON)

A

APJ Customer Support Supply Chain, HP Inc.

D

Dell Global B.V. (Singapore Branch)

G

Gardens by the Bay

L

Liu, Ida

M

Man Fut Tong Welfare Society

N

National Heart Centre Singapore
National Parks Board

S

SCDF Sentosa Fire Station

T

Tan Pei Si
Tay Family

ST. ANDREW'S SENIOR CARE (QUEENSTOWN)

L

Liu, Ida

ST. ANDREW'S SENIOR CARE (JOY CONNECT)

C

Ching Kwee Chin, Joan
Chua Eng Tze

K

Kan Kai Kong
Kee Keok Meng, Kelvin
Kiong Hock Guan

L

Liang XiuXin
Lim Hong Mun, Desmond
Lim Kwee Choon

N

Na Huwe Tang, Eddie

O

Oo Beng Hee Benny

P

D'Rozario Pancaiaus Joseph

R

N. Rakavan, Paul

S

Song Khong Choo

T

Tan Ah Song, Betty
Tan Seoh Hong, Jessie
Tan Thiam Chye, Tommy
Tay Chin Hiang, Monica

W

Wong Lay Hua, Alice
Wong Teck Ang



**ST. ANDREW'S
MISSION HOSPITAL**

(Established under the St. Andrew's
Mission Hospital Ordinance)

This page has been intentionally left blank.

**SUMMARY OF FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2017**

For a full copy of the SAMH 2017 Audit Report, please email your request to samh.org.sg, download it from our website: www.samh.org.sg or scan the QR code with your smartphone to download it.



BALANCE SHEET

As at 31 December 2017

	2017 \$'000	2016 \$'000
Non-current assets		
Property, plant and equipment	46,791	48,155
Investment property	8,257	8,521
	<u>55,048</u>	<u>56,676</u>
Current assets		
Inventories	295	280
Trade and other receivables	16,321	19,864
Prepayment	405	471
Cash and cash equivalents	56,942	45,144
	<u>73,963</u>	<u>65,759</u>
Total assets	<u>129,011</u>	<u>122,435</u>
Non-current liabilities		
Tenants' deposits received	139	131
Deferred government grants/donations	53,937	54,120
	<u>54,076</u>	<u>54,251</u>
Current liabilities		
Trade and other payables	8,756	11,726
Government grants received in advance	783	2,071
Tenants' deposits received	118	132
Other deposits received	942	500
	<u>10,599</u>	<u>14,429</u>
Total liabilities	<u>64,675</u>	<u>68,680</u>
Net assets	<u>64,336</u>	<u>53,755</u>
Reserves and funds		
General fund	39,668	32,215
Restricted funds	24,668	21,540
Total reserves and funds	<u>64,336</u>	<u>53,755</u>

STATEMENT OF FINANCIAL ACTIVITIES

(including income and expenditure account)
Year ended 31 December 2017

	General Fund 2017 \$'000	Restricted Funds 2017 \$'000	Total 2017 \$'000	General Fund 2016 \$'000	Restricted Funds 2016 \$'000	Total 2016 \$'000
Income						
Amortisation of deferred government grants/donations	6,047	-	6,047	5,132	-	5,132
Utilisation of deferred government grants/donations	9,822	-	9,822	5,888	-	5,888
Course attendance fees and other training income	156	-	156	212	-	212
Income from Day Activity Centre & School	1,387	-	1,387	1,232	-	1,232
Interest income	37	-	37	12	-	12
Land rent subsidy	3,553	-	3,553	2,259	-	2,259
Membership subscriptions	-	-	-	2	-	2
Rental income and service charge income	1,028	-	1,028	1,052	-	1,052
Voluntary income						
- Donations in cash (tax deductible)	2,096	1,206	3,302	2,126	178	2,304
- Donations in cash (non-tax deductible)	388	441	829	167	725	892
- Donations in kind (non-tax deductible)	67	-	67	50	-	50
Fund raising income	2	-	2	4	-	4
Government grants	45,071	1,932	47,003	42,758	1,962	44,720
Ward and outpatient clinic fees	19,398	-	19,398	15,804	-	15,804
Other income	3,884	23	3,907	3,066	3	3,069
Total incoming resources	<u>92,936</u>	<u>3,602</u>	<u>96,538</u>	<u>79,764</u>	<u>2,868</u>	<u>82,632</u>
Expenditure						
Administration expenses	(4,632)	-	(4,632)	(4,010)	(420)	(4,430)
Building services, maintenance and building management	(279)	(26)	(305)	(292)	(39)	(331)
Depreciation of investment property	(264)	-	(264)	(264)	-	(264)
Depreciation of property, plant and equipment	(6,093)	(16)	(6,109)	(5,462)	-	(5,462)
Employee benefits expense	(55,577)	(2,812)	(58,389)	(46,922)	(1,621)	(48,543)
Fundraising expenses	(41)	(106)	(147)	(78)	(55)	(133)
Medical supplies and services	(6,460)	(76)	(6,536)	(4,572)	(85)	(4,657)
Operating lease expense	(6)	-	(6)	(5)	-	(5)
Training supplies and services	(738)	(372)	(1,110)	(721)	(295)	(1,016)
Other operating expenses	(11,189)	(194)	(11,383)	(7,622)	(353)	(7,975)
Total resources expended	<u>(85,279)</u>	<u>(3,602)</u>	<u>(88,881)</u>	<u>(69,948)</u>	<u>(2,868)</u>	<u>(72,816)</u>
Surplus for the year	<u>7,657</u>	<u>-</u>	<u>7,657</u>	<u>9,816</u>	<u>-</u>	<u>9,816</u>

STATEMENT OF FINANCIAL ACTIVITIES

(including income and expenditure account)

Year ended 31 December 2017

	General Fund	
	2017	2016
	\$'000	\$'000
Surplus/(Deficit) from:		
- St. Andrew's Mission Hospital (Headquarter and St. Andrew's Centre)	789	765
- St. Andrew's Community Hospital	3,693	6,743
- St. Andrew's Lifestreams	(177)	(111)
- St. Andrew's Autism Centre	1,211	111
- St. Andrew's SJSN Nursing Home	1	1
- St. Andrew's Nursing Home (Buangkok)	2,092	2,452
- St. Andrew's Nursing Home (Henderson)	48	(129)
- St. Andrew's Nursing Home (Queenstown)	-	(16)
	<u>7,657</u>	<u>9,816</u>



ST. ANDREW'S MISSION HOSPITAL

8 Simei Street 3
Singapore 529895
Tel : 6586 1000
Email : samh@samh.org.sg
Website : www.samh.org.sg

ST. ANDREW'S AUTISM CENTRE

1 Elliot Road
Singapore 458686

ST. ANDREW'S COMMUNITY HOSPITAL

8 Simei Street 3
Singapore 529895

ST. ANDREW'S MISSION HOSPITAL CLINIC

8 Simei Street 3
Singapore 529895

1 Elliot Road
Singapore 458686

Block 5 Beach Road
#01-4919
Singapore 190005

ST. ANDREW'S LIFESTREAMS

1 Francis Thomas Drive
#02-05/6/7
Singapore 359340

From 1 January 2018, St. Andrew's Lifestreams (SAL) comes under the purview of Singapore Anglican Community Services, the sister organisation of SAMH. SAL is now renamed as Anglican Lifestream Services.

ST. ANDREW'S NURSING HOME (BUANGKOK)

60 Buangkok View
Singapore 534012

ST. ANDREW'S NURSING HOME (HENDERSON) AND ST. ANDREW'S SENIOR CARE (HENDERSON)

303 Henderson Road
Singapore 108925

ST. ANDREW'S NURSING HOME (QUEENSTOWN) AND ST. ANDREW'S SENIOR CARE (QUEENSTOWN)

11 Jalan Penjara
Singapore 149380

ST. ANDREW'S SENIOR CARE (JOY CONNECT)

Block 5 Beach Road
#01-4919
Singapore 190005

ST. ANDREW'S SENIOR CARE (TAMPINES)

1 Tampines Walk,
#04-33
Singapore 528523